Mandatory publication
pursuant to sections 34, 14 (2) and (3) of the German Securities Acquisition and Takeover Act
(*Wertpapiererwerbs- und Übernahmegesetz – WpÜG*)

HUGO BOSS Shareholders, in particular those who have their place of residence, seat or habitual abode in the United States of America or elsewhere outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area and the United Kingdom, should pay particular attention to the information contained in Section 1.2 (*Special notice to HUGO BOSS Shareholders whose place of residence, seat, or habitual abode is in the United States or elsewhere outside of the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, and the United Kingdom*) on page 3 et seq. of this Offer Document.

OFFER DOCUMENT

Voluntary public takeover offer

(cash offer)

by

Frasers Group plc
Unit A, Brook Park East
Shirebrook
NG20 8RY
United Kingdom

to the shareholders of

HUGO BOSS AG
Holy-Allee 3
72555
Metzingen
Germany

for the acquisition of all ordinary no-par value registered shares of HUGO BOSS AG

against a cash consideration in the amount of

EUR 38.00
per share of HUGO BOSS AG

Acceptance Period:
25 June 2026 to 27 July 2026 24:00 hrs. (Frankfurt am Main, local time)

Shares of HUGO BOSS AG: ISIN DE000A1PHFF7
Tendered Shares of HUGO BOSS AG: ISIN DE000A41YFA8

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1. GENERAL INFORMATION ON THE IMPLEMENTATION OF THE VOLUNTARY TAKEOVER OFFER

1.1 Legal basis

This offer document (the "**Offer Document**") contains the voluntary public takeover offer (the "**Offer**") by Frasers Group plc, a public limited company under the laws of the United Kingdom with its registered office in Shirebrook, United Kingdom, and its registered business address at Unit A, Brook Park East, Shirebrook, NG20 8RY, registered with the registered number 06035106 under the Companies Act 2006, Legal Entity Identifier (LEI-Code) 213800JEGHHEAXIJDX34 (the "**Bidder**"), to all shareholders of HUGO BOSS AG, a stock corporation under German law with its registered office in Metzingen, Germany and its registered business address at Holy-Allee 3, Metzingen, Germany, registered with the commercial register of the local court (*Amtsgericht*) of Stuttgart, Germany under HRB 36 06 10 ("**HUGO BOSS**" and together with its Subsidiaries the "**HUGO BOSS Group**"; the shareholders of HUGO BOSS each a "**HUGO BOSS Shareholder**" and together the "**HUGO BOSS Shareholders**") for the acquisition of all ordinary no-par value registered shares (*auf den Namen lautende Stammaktien*) (ISIN DE000A1PHFF7) of HUGO BOSS each with a notional interest in the share capital of HUGO BOSS of EUR 1.00 per ordinary no-par value registered share (each share of HUGO BOSS a "**HUGO BOSS Share**" and together the "**HUGO BOSS Shares**"), which are not directly held by the Bidder, including all ancillary rights existing at the time of completion of the Offer, in particular the right to dividends.

The Offer is made in accordance with the German Securities and Takeover Act (*Wertpapiererwerbs- und Übernahmegesetz* – "**WpÜG**") and the Regulation on the Content of the offer document, the Consideration to be granted in Takeover Offers and Mandatory Takeover Offers and the Exemption from the Obligation to Publish and Launch an Offer (*WpÜG-Angebotsverordnung* – "**WpÜG-Offer Regulation**", and together with the WpÜG, the "**German Takeover Law**"). The Offer will be implemented solely in accordance with the German Takeover Law and certain applicable securities laws of the United States of America (the "**United States**"), as further described below.

The Offer relates to all HUGO BOSS Shares not directly held by the Bidder. Other securities relating to HUGO BOSS Shares are expressly not included in this Offer. In particular, the Offer does not extend to the American Depositary Receipts relating to HUGO BOSS (the "**HUGO BOSS ADRs**"), which represent HUGO BOSS Shares and trade on the OTC market (over-the-counter market) in the United States under the symbol BOSSY. Holders of HUGO BOSS ADRs can only accept the Offer if they first exchange their HUGO BOSS ADRs for HUGO BOSS Shares (for details see Section 17.8 of this Offer Document). HUGO BOSS is not listed on any stock exchange in the United States.

The Bidder is not making a public offer under any laws other than those of the Federal Republic of Germany and certain applicable securities laws of the United States with this Offer. Consequently, HUGO BOSS Shareholders cannot rely on the application of provisions other than those of the Federal Republic of Germany and certain applicable securities laws of the United States. Any agreement executed by and with the Bidder as a result of the acceptance of this Offer is subject exclusively to, and must be interpreted exclusively in accordance with, the law of the Federal Republic of Germany.

The English translation of the Offer Document provided by the Bidder is for information purposes only and, to the extent permitted by applicable law, the Bidder excludes any and all liability for any deviations of the translation from the German original. The English translation of the Offer Document has not been reviewed

by the German Federal Financial Supervisory Authority (*Bundesanstalt für Finanzdienstleistungsaufsicht* "**Bafin**"). For the purposes of this Offer, the German version is authoritative.

1.2 Special notice to HUGO BOSS Shareholders whose place of residence, seat, or habitual abode is in the United States or elsewhere outside of the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, and the United Kingdom

The Offer relates to shares in a German stock corporation (*Aktiengesellschaft*) and is subject to the statutory provisions of the Federal Republic of Germany on the implementation of such an offer. The Offer will not be subject to review or registration proceedings of any securities regulator outside the Federal Republic of Germany and has not been approved or recommended by any such securities regulator.

HUGO BOSS Shareholders whose place of residence, seat or place of habitual abode is in the United States should note that the Offer is made in respect of securities of a company which is a *foreign private issuer* within the meaning of Rule 3b-4 of the United States Securities Exchange Act of 1934, as amended (the "**U.S. Exchange Act**"), and the shares of which are not registered under section 12 of the U.S. Exchange Act. This Offer Document has not been filed with or approved by the U.S. Securities and Exchange Commission or any securities regulatory authority of any state of the United States. The Offer is being made in the United States in reliance on the so-called Tier II exemption from certain requirements of the U.S. Exchange Act as well as certain regulations and rules issued thereunder. This exemption allows a bidder to meet certain substantive and procedural provisions of the U.S. Exchange Act for tender offers by complying with the legal regulations or practice of its home jurisdiction and exempts the bidder from compliance with certain other rules under the U.S. Exchange Act. Therefore, the Offer is primarily governed by disclosure and other regulations and procedures of the Federal Republic of Germany, which are different from those of the United States, including with regard to settlement procedures and the time of payment. To the extent that the Offer is subject to U.S. securities laws, such laws only apply to holders of HUGO BOSS Shares whose place of residence, seat or habitual abode is in the United States, and no other person has any claims under such laws.

During the term of the Offer, the Bidder and/or persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG may acquire, or make arrangements to acquire, HUGO BOSS Shares other than pursuant to the Offer, on or off the stock exchange, or enter into purchase agreements for this purpose, provided that such purchases or acquisitions or arrangements to acquire HUGO BOSS Shares do not take place within the United States and comply with the applicable German statutory provisions, in particular the German Takeover Law. To the extent required under the WpÜG, the Offer Price (as defined in Section 3 of this Offer Document) will be adjusted if a higher consideration is paid or agreed outside of the Offer Document. The same applies for other securities that are directly convertible into, exchangeable for or exercisable as option rights for HUGO BOSS Shares. Information about such acquisitions or arrangements to acquire, stating the number of HUGO BOSS Shares acquired or to be acquired and the consideration granted or agreed, will be disclosed pursuant to the applicable German statutory provisions, in particular section 23(2) WpÜG in connection with section 14(3) sentence 1 WpÜG, in the German Federal Gazette (*Bundesanzeiger*) and, if required by foreign law, in English via an electronic dissemination system. Such information will also be published in German and in a non-binding English translation on the Bidder's website at *https://www.fg-germany.com*.

HUGO BOSS Shareholders whose place of residence, seat or habitual abode is outside the Federal Republic of Germany may face difficulties in enforcing rights and claims governed by a law other than the law of the country of their place of residence, seat or habitual abode, in particular since HUGO BOSS is incorporated under German law and some or all of its directors, officers or board members may be residents of a country other than the place of residence, seat or habitual abode of the HUGO BOSS Shareholder concerned. HUGO BOSS Shareholders may therefore not be able to sue a foreign company or its directors, officers or board

members in the country of their place of residence, seat or habitual abode. Furthermore, difficulties may arise in enforcing judgments of a court in the place of residence, seat, or habitual abode of the respective HUGO BOSS Shareholder outside the place of residence, seat or habitual abode of the respective HUGO BOSS Shareholder. In particular, the directors, officers and board members of each of HUGO BOSS and the Bidder are resident outside the United States and, as a result, it might be difficult to sue the directors, officers or board members of each of HUGO BOSS and the Bidder in the United States or to enforce a court judgment against them in the United States.

Under the applicable tax laws, including the tax laws of the country in which the relevant HUGO BOSS Shareholder has his, her or its place of residence, seat or habitual abode, the receipt of the Offer Price (as defined in Section 3 of this Offer Document) may be subject to taxation. The Offer Document does not contain any information in respect of domestic or overseas taxation. HUGO BOSS Shareholders are advised to immediately consult an independent professional advisor with respect to the tax consequences of accepting the Offer. In particular, the Bidder recommends that HUGO BOSS Shareholders in the United States consult their independent tax advisors without delay regarding the tax consequences of accepting the Offer.

Neither the Bidder nor the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG nor its Subsidiaries or their respective directors, officers or employees assume any responsibility or liability for any tax consequences from acceptance of the Offer.

1.3 Publication of the decision to launch the Offer

On 10 June 2026, the Bidder published its decision to launch the Offer in accordance with section 10(1) sentence 1 WpÜG. The publication and a non-binding English translation are available on the internet at *https://www.fg-germany.com*.

1.4 Review of the Offer Document by Bafin

Bafin has reviewed the German version of this Offer Document in accordance with the German Takeover Law and permitted its publication on 25 June 2026.

No registrations, admissions or approvals of this Offer Document and/or of the Offer have been made or granted under any laws other than the laws of the Federal Republic of Germany and no other registrations, admission or approvals are contemplated. Aside from this Offer Document, no other documents form part of this Offer.

The English translation of the Offer Document provided by the Bidder is for information purposes only and has not been reviewed by Bafin. For the purposes of this Offer, the German version is authoritative.

1.5 Publication and dissemination of this Offer Document

This Offer Document was published on 25 June 2026 in accordance with section 14(2) and (3) sentence 1 WpÜG (i) by publication on the internet at the address *https://www.fg-germany.com* and (ii) being held available free of charge at BNP Paribas S.A. Niederlassung Deutschland, Senckenberganlage 19, 60325 Frankfurt, Federal Republic of Germany (the "**Settlement Agent**") (orders via fax to +49(0)69 – 1520 5277 or via e-mail to *frankfurt.gct.operations@bnpparibas.com* stating a postal address for postal dispatch).

On 25 June 2026, the Bidder published a non-binding English translation of this Offer Document on the internet at *https://www.fg-germany.com*, which has not been reviewed by Bafin.

The announcement (*Hinweisbekanntmachung*) regarding the availability of this Offer Document at BNP Paribas S.A. Niederlassung Deutschland and the internet address at which this Offer Document can be accessed were published by the Bidder in the German Federal Gazette (*Bundesanzeiger*) on 25 June 2026. In addition, the Bidder has published this information in the United States via the distribution platform PR Newswire.

Apart from the aforementioned publications, no further publications of this Offer Document are planned.

The publication, dispatch, distribution or dissemination of this Offer Document or other documents related to the Offer may be subject to legal restrictions outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom and the United States. Therefore, this Offer Document and other documents in connection with the Offer may not be dispatched to, or disseminated, distributed or published by third parties in, countries in which this would be illegal. The Bidder has not permitted the dispatch, publication, distribution or dissemination of this Offer Document or other documents related to the Offer by third parties outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom and the United States, unless this complies with all applicable domestic and foreign statutory provisions. Neither the Bidder nor any persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG nor any of their Subsidiaries or any of their respective directors, officers or employees are responsible or assume any liability for the compliance of any publication, dispatch, distribution or other dissemination of this Offer Document or any other documents related to the Offer outside the Federal Republic of Germany, the other Member States of the European Union or the European Economic Area, the United Kingdom and the United States with the relevant applicable laws and regulations.

Custodian Banks (as defined in Section 17.2 of this Offer Document) are not permitted to publish, dispatch, distribute or disseminate this Offer Document or other documents relating to the Offer outside of the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom and the United States, unless this complies with all applicable domestic and foreign statutory provisions.

1.6 Acceptance of the Offer outside the Federal Republic of Germany

The Offer may be accepted by all domestic and foreign HUGO BOSS Shareholders in accordance with the terms and conditions outlined in this Offer Document and applicable statutory provisions. However, acceptance of the Offer outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom and the United States may be subject to legal restrictions. HUGO BOSS Shareholders who come into possession of this Offer Document outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom or the United States, who wish to accept the Offer outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom or the United States and/or who are subject to statutory provisions other than those of the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom or the United States, are advised to inform themselves of, and if necessary seek counsel concerning, the relevant applicable statutory provisions and to comply with them.

The Bidder and persons acting jointly with it within the meaning of section 2(5) WpÜG assume no responsibility for acceptance of the Offer outside the Federal Republic of Germany, the other Member States of the European Union and the European Economic Area, the United Kingdom and the United States being permissible under the relevant applicable statutory provisions.

2. INFORMATION REGARDING THE STATEMENTS CONTAINED IN THIS OFFER DOCUMENT

2.1 General

Except as otherwise stated, references to time in this Offer Document are references to local time in Frankfurt am Main, Germany. To the extent that expressions such as "currently", "at the present time", "at the moment", "now", "at present" or "today" are used in this Offer Document, they refer to the date of the publication of this Offer Document, i.e. 25 June 2026.

References in this Offer Document to "**Trading Day**" refer to a day on which the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) is open for trading. The specification "**EUR**" relates to the Euro currency and the specification "**GBP**" to the British Pound.

The references in the Offer Document to "**Subsidiaries**" apply to subsidiaries within the meaning of section 2(6) WpÜG.

The Bidder has not authorized third parties to make statements about the Offer or this Offer Document. If third parties nevertheless make such statements, these shall be attributable neither to the Bidder nor to the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG nor their respective Subsidiaries.

2.2 Status and source of the information contained in the Offer Document

The information relating to HUGO BOSS and its Subsidiaries contained in this Offer Document is based on certain publicly accessible sources of information (e.g., annual financial statements, interim financial statements and press releases) as available at the date of the publication of this Offer Document. In particular, the annual report of HUGO BOSS for the financial year 2025 (the "**Annual Report 2025**"), which may be downloaded from the internet at https://group.hugoboss.com/de/investoren/veroeffentlichungen, was used for preparation of this Offer Document. The Bidder did not verify the accuracy and completeness of publicly accessible information. It has not had access to HUGO BOSS' management or to HUGO BOSS' non-public information or documentation, and therefore the Bidder has only been able to undertake due diligence from publicly available information.

2.3 Forward-looking statements and intentions

This Offer Document contains certain forward-looking statements. These statements relate to future events and are identified by words such as "expect", "estimate", "intend", "aim", "assume", "would", "consider" or similar formulations.

By their nature, forward-looking statements relate to matters that are subject to varying degrees of uncertainty and involve both known and unknown risks and uncertainties, many of which are beyond the control of the Bidder and the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG, and all of which are based on the current assumptions and expectations of the Bidder and the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG regarding future events. These forward-looking statements include all matters that are not historical facts. Forward-looking statements can and often differ materially from actual results. No assurance can be given that future expectations will be achieved.

The forward-looking statements contained in this Offer Document may prove to be inaccurate, and future events and developments may differ materially from the forward-looking statements contained in this Offer

Document. The Bidder and the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG expressly disclaim any obligation to update the forward-looking statements contained in this Offer Document to reflect any change in their expectations or any change in the circumstances, conditions or circumstances on which the respective statements are based, except to the extent they are required to do so by law (as described in Section 2.4 of this Offer Document). It is possible that the Bidder will change its intentions and assessments expressed in this Offer Document after publication of this Offer Document.

2.4 No update

The Bidder expressly points out that it will only update this Offer Document (also with regard to any changed intentions of the Bidder or the Further Control Acquiring Parties (as defined in Section 6.4 of this Offer Document)) to the extent required pursuant to the WpÜG.

3. SUMMARY OF THE VOLUNTARY PUBLIC TAKEOVER OFFER

The following summary contains selected important information from this Offer Document. This information serves solely to provide HUGO BOSS Shareholders with an initial overview of the terms and conditions of the Offer. The summary should therefore be read in conjunction with the more detailed information contained elsewhere in this Offer Document. Reading the summary is not a substitute for reading this Offer Document in full.

Bidder	Frasers Group plc, Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom, Legal Entity Identifier (LEI-Code) 213800JEGHHEAXIJDX34
Target Company	HUGO BOSS AG, Holy-Allee 3, 72555 Metzingen, Germany
Subject matter of the Offer	Acquisition of all HUGO BOSS Shares (ISIN DE000A1PHFF7) not held directly by the Bidder, including all ancillary rights, in particular the right to dividends, existing at the time of the settlement of the Offer.
Offer Price	EUR 38.00 in cash per HUGO BOSS Share (the "**Offer Price**") The Bidder bindingly and irrevocably declares that it will not increase the Offer Price during the Acceptance Period and the Additional Acceptance Period. The Bidder will therefore not increase the consideration offered by way of an amendment to the Offer pursuant to Section 21(1) sentence 1, no. 1 WpÜG.
Acceptance Period	25 June 2026 through 27 July 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time) (the "**Acceptance Period**"), whereas in certain cases regulated by law, this period may be extended (see Section 5.2 of this Offer Document).
Additional Acceptance Period	Assuming that the Acceptance Period is not extended, (cf. Section 5.2 of this Offer Document) the Additional Acceptance Period (as defined in Section 5.3 of this Offer Document) is expected to begin on 31 July 2026 and end on 13 August 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time).

Offer Condition	The Offer and the contracts which come into existence by the acceptance thereof are subject to the merger control clearance condition set forth in Section 13 of this Offer Document, which can be summarized as follows: Merger control clearance: – As further specified in Section 13.1 of this Offer Document, between the publication of this Offer Document and the Long Stop Date (as defined in Section 13.1 of this Offer Document), the merger control clearance by the European Commission has been granted, or circumstances have occurred pursuant to which the Offer Condition is being deemed to have been otherwise fulfilled pursuant to Section 13.1 of this Offer Document. If the Offer Condition (as defined in Section 13 of this Offer Document) is not fulfilled as of the Long Stop Date (as defined in Section 13.1 of this Offer Document), and the Bidder did not previously effectively waive the Offer Condition, the Offer will lapse and the agreements which have been entered into as a result of the acceptance of the Offer will cease to exist and not be completed (condition subsequent); HUGO BOSS Shares Tendered for Sale (as defined in Section 17.2 of this Offer Document) shall be returned.
ISIN / WKN	HUGO BOSS Shares: ISIN DE000A1PHFF7 /WKN A1PHFF HUGO BOSS Shares Tendered for Sale: ISIN DE 000A41YFA8 / WKN A41YFA
Acceptance	Acceptance of the Offer is to be declared in text form or electronically by the respective HUGO BOSS Shareholder during the Acceptance Period or the Additional Acceptance Period (as defined in Section 5.3 of this Offer Document) to their Custodian Bank (as defined in Section 17.2 of this Offer Document). A Notice of Acceptance (as defined in Section 17.2 of this Offer Document) will become effective only upon timely rebooking of the HUGO BOSS Shares for which the Offer has been accepted to ISIN DE000A1PHFF7 at Clearstream Europe AG ("**Clearstream**"). Until the settlement of the Offer, the HUGO BOSS Shares Tendered for Sale for which the Notice of Acceptance has taken effect shall remain in the securities deposit account of the HUGO BOSS Shareholder who accepted the Offer. HUGO BOSS ADRs cannot be tendered into the Offer. Holders of HUGO BOSS ADRs may only accept the Offer after exchanging their HUGO BOSS ADRs for HUGO BOSS Shares (for details, see Section 17.8 of this Offer Document).
Costs and expenses of accepting the Offer	HUGO BOSS Shareholders accepting the Offer will have to bear any cost and expenses of the Custodian Banks and other costs and expenses in

	connection with the acceptance of the Offer. The Bidder will not make a compensation payment to the Custodian Banks for their activities. Any additional costs and expenses charged by Custodian Banks or foreign investment service providers without custody account connection at Clearstream and any expenses incurred outside of the Federal Republic of Germany must be borne by the respective HUGO BOSS Shareholder. Any foreign exchange, sales tax or stamp duty arising from the acceptance of the Offer shall similarly be borne by the respective HUGO BOSS Shareholder.
Settlement	As part of the settlement of the Offer, the Offer Price (as defined in Section 4 of this Offer Document) for the HUGO BOSS Shares Tendered for Sale will be paid to the account of the relevant Custodian Bank at Clearstream concurrently (*Zug-um-Zug*) against transfer of the HUGO BOSS Shares Tendered for Sale to the Bidder. The Settlement Agent will arrange for the payment of the Offer Price without undue delay but no later than the seventh Trading Day following the later of the following two events: a) The announcement of the results of the Offer after the expiry of the Additional Acceptance Period (as defined in Section 5.3 of this Offer Document) pursuant to section 23(1) sentence 1 no. 3 WpÜG; b) The date on which the Bidder announces pursuant to Section 13.3 of this Offer Document that the Offer Condition set out in this Offer Document (to the extent that the Bidder has not previously effectively waived it pursuant to section 21(1) sentence 1 no. 4 WpÜG) have been fulfilled. If the Offer Condition pursuant to Section 13.1 of this Offer Document has not been fulfilled by the time the Additional Acceptance Period (as defined in Section 5.3 of this Offer Document) expires, provided that the Bidder has not previously effectively waived the Offer Condition, the Settlement Agent will effect payment of the Offer Price via Clearstream to the relevant Custodian Bank without undue delay, but no later than on the seventh Trading Day, after the day on which the Bidder announces pursuant to Section 13.3 of this Offer Document that the Offer Condition set out in this Offer Document (to the extent that the Bidder has not previously effectively waived it) has been fulfilled. The settlement of the Offer and the payment of the Offer Price to the accepting HUGO BOSS Shareholders may, if the Offer Condition pursuant to Section 13.1 of this Offer Document is fulfilled at the latest possible point in time, i.e., the Long Stop Date, be delayed until 12 January 2027 at the latest. The Bidder will be deemed to have fulfilled its obligation to pay the Offer Price when the Offer Price is credited to the account of the respective Custodian Bank. It is the responsibility of the Custodian Banks to credit,

	without undue delay, the Offer Price to the HUGO BOSS Shareholders who have accepted the Offer.
Settlement Agent	The Bidder has appointed BNP Paribas S.A. Niederlassung Deutschland as Settlement Agent to coordinate the technical implementation and settlement of the Offer.
Exchange trading	The HUGO BOSS Shares Tendered for Sale can be traded, in accordance with the provisions set forth in Section 17.9 of this Offer Document, on the regulated market (*Regulierter Markt*) with additional post-admission obligations (*Prime Standard*) of the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) under ISIN DE000A41YFA8. Trading is expected to start on the third Trading Day after commencement of the Acceptance Period (as defined in Section 5.2 of this Offer Document). Trading of the HUGO BOSS Shares Tendered for Sale on the regulated market (*Regulierter Markt*) of the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) is expected to be terminated (i) at the end of the last day of the Additional Acceptance Period (as defined in Section 5.3 of this Offer Document), if on such date the Offer Condition has been fulfilled or previously effectively waived by the Bidder, or (ii) otherwise at the end of the third Trading Day directly preceding the settlement or rebooking of the HUGO BOSS Shares Tendered for Sale in the event of a lapse of the Offer. There is no guarantee that such trading will in fact take place after the commencement of the Acceptance Period.
Right of withdrawal	HUGO BOSS Shareholders have a right of withdrawal pursuant to section 21(4) WpÜG if the Offer is revised. Moreover, they have a right of withdrawal pursuant to section 22(3) WpÜG if a competing offer is made (see Section 18 of this Offer Document).
Publications	This Offer Document was published pursuant to section 14(2) and (3) sentence 1 WpÜG on 25 June 2026 (i) by publication on the internet at the address *https://www.fg-germany.com* and (ii) being held available free of charge at BNP Paribas S.A. Niederlassung Deutschland, Senckenberganlage 19, 60325 Frankfurt, Federal Republic of Germany (orders via fax to +49(0)69 – 1520 5277 or via e-mail to frankfurt.gct.operations@bnpparibas.com stating a postal address for postal dispatch). The announcement (*Hinweisbekanntmachung*) regarding the availability of this Offer Document at BNP Paribas S.A. Niederlassung Deutschland, Senckenberganlage 19, 60325 Frankfurt, Federal Republic of Germany and the internet address at which this Offer Document can be accessed were published by the Bidder in the German Federal Gazette (*Bundesanzeiger*) on 25 June 2026. In addition, the Bidder has published this information in the United States via the distribution platform PR Newswire. All further notifications and announcements in connection with this Offer required under the WpÜG, including the notices required pursuant to

	section 23(1) and (2) WpÜG, or required by applicable securities laws in the United States will be published in German together with a non-binding English translation on the internet at the address *https://www.fg-germany.com* and, to the extent required under the WpÜG, also in German in the German Federal Gazette (*Bundesanzeiger*).

4. THE OFFER

Subject to the terms and conditions set forth in this Offer Document, the Bidder hereby offers all HUGO BOSS Shareholders to acquire their HUGO BOSS Shares (ISIN DE000A1PHFF7) not held directly by the Bidder, each HUGO BOSS Share representing a proportionate amount of EUR 1.00 of the share capital of HUGO BOSS, including all ancillary rights existing at the time of settlement of the Offer, in particular the right to dividends, against payment of a cash consideration in the amount of

EUR 38.00 per HUGO BOSS Share.

HUGO BOSS ADRs cannot be tendered into the Offer. Holders of HUGO BOSS ADRs may only accept the Offer after exchanging their HUGO BOSS ADRs for HUGO BOSS Shares (for details, see Section 17.8 of this Offer Document).

The Bidder bindingly and irrevocably declares that it will not increase the Offer Price during either of the Acceptance Period or the Additional Acceptance Period. The Bidder will therefore not increase the consideration offered by way of an amendment to the Offer pursuant to Section 21(1) sentence 1, no. 1 WpÜG.

5. ACCEPTANCE PERIOD

5.1 Duration of the Acceptance Period

The period for accepting the Offer commences upon publication of this Offer Document on **25 June 2026**. It ends on

27 July 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time).

5.2 Extensions of the Acceptance Period

In the circumstances set forth below, the period for accepting the Offer will in each case be extended automatically as follows:

- If the Offer is amended pursuant to section 21 WpÜG within the last two weeks up to one business day prior to the expiry of the period for accepting the Offer (please refer to Section 5.1 of this Offer Document), the period for accepting the Offer will be extended by two weeks (section 21(5) sentence 1 WpÜG) and would end on 10 August 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time). Such an extension applies even if the revised Offer contravenes the law. The Bidder shall publish any revision of the Offer (including any extension to the Acceptance Period) pursuant to section 14(3) sentence 1 WpÜG.

- If, in the event that a competing offer within the meaning of section 22(1) WpÜG is made, the period for accepting the Offer expires prior to the expiry of the acceptance period for the competing offer, the date on which the acceptance period for the competing offer expires will determine the date on which the period for accepting the Offer expires (section 22(2) sentence 1 WpÜG). This applies even if the competing offer is revised or is prohibited or contravenes the law.
- If a general shareholders' meeting of HUGO BOSS is convened in connection with the Offer after publication of this Offer Document, then without prejudice to sections 21(5), 22(2) WpÜG, the period for accepting the Offer will be ten weeks from the date of publication of this Offer Document (section 16(3) sentence 1 WpÜG) and would thus end on 3 September 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time).

The period for accepting the Offer, including all extensions of this period pursuant to the WpÜG (but excluding the Additional Acceptance Period as defined in Section 5.3 of this Offer Document), is above as well as below referred to as the "**Acceptance Period**". Any extension of the Acceptance Period will be published by the Bidder on the internet at *https://www.fg-germany.com* as well as in the German Federal Gazette (*Bundesanzeiger*), and if required by foreign law, in English via an electronic dissemination system. The Bidder will publish each extension of the Acceptance Period in accordance with the statements in Section 22 of this Offer Document.

With regard to the right of withdrawal if the Offer is revised or a competing offer is made, please refer to Section 18 of this Offer Document.

5.3 Additional Acceptance Period

HUGO BOSS Shareholders who have not accepted the Offer within the Acceptance Period can still accept the Offer within two weeks after the publication of the results of the Offer by the Bidder pursuant to section 23(1) sentence 1 no. 2 WpÜG (the "**Additional Acceptance Period**"), provided, however, that the Offer Condition set forth in Section 13 of this Offer Document has not finally lapsed as of the end of the Acceptance Period and this condition has not been previously effectively waived. After the end of the Additional Acceptance Period, the Offer cannot be accepted unless sell-out rights pursuant to section 39c WpÜG (as set forth in Section 16 of this Offer Document) exist. Subject to an extension of the Acceptance Period in accordance with Section 5.2 of this Offer Document, the Additional Acceptance Period is expected to begin on 31 July 2026 and end on 13 August 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time).

The Bidder points out that the Additional Acceptance Period is a period stipulated by law. It will, in particular, only commence if the Offer Condition as described in Section 13 of this Offer Document has not finally lapsed.

6. DESCRIPTION OF THE BIDDER AND FURTHER CONTROL ACQUIRING PARTIES

6.1 Legal basis

The Bidder was incorporated as a public limited company under the laws of England and Wales on 21 December 2006 and is registered with the registered number 06035106 under the legal name Frasers Group plc. The Bidder currently does not use a commercial name different from its legal name. The Bidder has been formed for an unlimited duration. Its financial year runs from 1 May until 30 April. The Bidder's registered office is at Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom.

Under the Companies Act 2006, the objects of a company incorporated in England and Wales are unrestricted unless the articles specifically restrict them. The Bidder's articles of association do not contain any restrictions.

6.2 Capital structure of the Bidder

Currently, the Bidder's share capital amounts to GBP 64,060,236.90 and is divided into 640,602,369 ordinary shares of 10p each in issue and fully paid, of which 192,917,031 are held in treasury.

6.3 Governing body

The board of directors of the Bidder consists of the following members:

- Sir Jonathan Thompson - Chair of the Board of Directors
- Michael Murray - Chief Executive Officer
- David Al-Mudallal - Chief Operating Officer
- Chris Wootton - Chief Financial Officer
- Cally Price - Non-Executive Workforce Director and Workers' Representative
- Richard Bottomley OBE - Senior Independent Non-Executive Director
- Nicola Frampton - Independent Non-Executive Director
- Andy Lyon - Non-Executive Director
- Jacky Wright - Non-Executive Director.

6.4 The Bidder's shareholder structure

The following table provides an overview of the Bidder's shareholders that, according to the voting notifications received by the Bidder in accordance with applicable law, at the time of publication of this Offer Document, hold an interest of 3% or more of the issued share capital of the Bidder pursuant to the Disclosure Guidance and Transparency Rules published by the UK's Financial Conduct Authority:

Shareholder	Number of shares held	Percentage of issued Ordinary share capital with voting rights held	Nature of holding
Mike Ashley	330,069,000	73.0%	Indirect
Phoenix Asset Management Partners Limited[1)]	23,202,417	5.2%	Direct
Odey Asset Management LLP[2)]	14,366,192	3.0%	Direct

[1)] As at 2 December 2024, being the last date on which the Bidder was notified of a change in the percentage of shares.

[2)] As at 21 December 2022, being the last date on which the Bidder was notified of a change in the percentage of shares.

At the time of publication of this Offer Document based on notifications made to the Bidder under the Disclosure Guidance and Transparency Rules published by the UK's Financial Conduct Authority, Mike Ashley holds his shares in the Bidder through his 100% shareholding in MASH Holdings Topco Limited, which is the 100%-owner of MASH Holdings Limited which holds 26,561,540 ordinary shares (5.87% of the issued ordinary share capital of the Bidder) directly. MASH Holdings Limited also controls MASH Beta Ltd, which holds 303,507,460 ordinary shares (67.13% of the issued share capital of the Bidder).

Based on the shareholder information presented above, the chain of control over the Bidder is as follows: MASH Beta Ltd, a private limited company under the laws of the United Kingdom with its registered office at Grenville Court, Britwell Road, Burnham, Buckinghamshire, SL1 8DF directly controls the Bidder; MASH Beta Ltd in turn is controlled by MASH Holdings Limited a private limited company under the laws of the United Kingdom with its registered office at Grenville Court, Britwell Road, Burnham, Buckinghamshire, England, SL1 8DF; MASH Holdings Limited is controlled by MASH Holdings Topco Limited, a private limited company under the laws of the United Kingdom with its registered office at Grenville Court, Britwell Road, Burnham, Buckinghamshire, United Kingdom, SL1 8DF and MASH Holdings Topco Limited is controlled by Mike Ashley (with the exception of the Bidder, together the "**Further Control Acquiring Parties**").

6.5 Persons acting jointly with the Bidder

As of the date of publication of this Offer Document, the Further Control Acquiring Parties are deemed persons acting jointly with the Bidder pursuant to Section 2(5) sentence 3 WpÜG. Pursuant to Section 2(5) sentence 3 WpÜG, the Bidder's subsidiaries listed in **Section 1 of Annex 1**, as well as the subsidiaries of the Further Control Acquiring Parties listed in **Section 2 of Annex 1** are also deemed persons acting jointly with the Bidder and with one another pursuant to Section 2(5) sentence 3 WpÜG.

There are no other persons or entities acting jointly with the Bidder within the meaning of section 2(5) WpÜG except for the Further Control Acquiring Parties and the persons and entities set forth in **Annex 1**.

6.6 HUGO BOSS Shares currently held by the Bidder or by persons acting jointly with the Bidder and their Subsidiaries; attribution of voting rights; instruments

At the time of publication of this Offer Document, the Bidder directly holds 18,347,461 HUGO BOSS Shares, corresponding to approximately 26.58% of the share capital and voting rights of HUGO BOSS.

Other than as set out above, at the time of publication of this Offer Document, neither the Bidder, the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG nor any of their respective Subsidiaries holds any HUGO BOSS Shares, nor are any further voting rights attached to HUGO BOSS Shares attributed to them pursuant to section 30 WpÜG.

In addition, the Bidder directly holds financial instruments pursuant to section 38(1) sentence 1 no. 2 of the German Securities Trading Act (*Wertpapierhandelsgesetz* - "**WpHG**") relating to 29,400,000 voting rights (corresponding to approximately 42.60% of the share capital and voting rights in HUGO BOSS).

The Bidder is the writer of the following put options:

Type of instrument	Number of Put Options (lots of 100 shares)	Expiration or maturity date	Cash or physical settlement	Total number of voting rights (% of voting rights)	Strike price
Put options	42,000	17 July 2026	Physical settlement	4,200,000 (6.09%)	EUR 36.00
Put options	35,000	18 September 2026	Physical settlement	3,500,000 (5.07%)	EUR 36.00
Put options	35,000	18 December 2026	Physical settlement	3,500,000 (5.07%)	EUR 36.00
Put options	7,000	19 March 2027	Physical settlement	700,000 (1,01%)	EUR 36.00
Put options	35,000	18 June 2027	Physical settlement	3,500,000 (5.07%)	EUR 36.00
Put options	35,000	17 December 2027	Physical settlement	3,500,000 (5.07%)	EUR 38.00
Put options	35,000	16 June 2028	Physical settlement	3,500,000 (5.07%)	EUR 38.00
Put options	35,000	15 December 2028	Physical settlement	3,500,000 (5.07%)	EUR 38.00
Put options	35,000	21 December 2029	Physical settlement	3,500,000 (5.07%)	EUR 38.00

Other than as set out above, neither the Bidder nor persons acting jointly with the Bidder nor any of their Subsidiaries directly or indirectly hold instruments pursuant to sections 38 and 39 WpHG in relation to HUGO BOSS Shares.

7. INFORMATION ABOUT SECURITIES TRANSACTIONS

7.1 Pre-acquisitions

Except for the transactions specified below, neither the Bidder nor the persons acting jointly with it within the meaning of section 2(5) WpÜG nor their Subsidiaries have acquired HUGO BOSS Shares or have entered into any agreements on the basis of which the transfer of HUGO BOSS Shares could be requested in the period beginning six months prior to the publication of the decision to launch the Offer on 10 June 2026 and ending when the Offer Document was published.

7.1.1 Stock exchange and over the counter purchases

In the period beginning six months prior to the publication of the decision to launch the Offer on 10 June 2026 and ending when the Offer Document was published on 25 June 2026, the Bidder acquired a total of 5,139,900

HUGO BOSS Shares (corresponding to approximately 7.45% of HUGO BOSS' share capital and voting rights) on and off the stock exchange. These acquisitions were made as follows:

As a result of the exercise on 15 May 2026 of 7,397 put option(s) entered into with an expiration date of 15 May 2026, the Bidder has acquired 739,700 HUGO BOSS Shares (corresponding to approximately 1.07% of HUGO BOSS' share capital and voting rights) on 19 May 2026 at a price of EUR 36.00 per HUGO BOSS Share.

As a result of the exercise on 5 June 2026 of two put option(s) entered into with an expiration date of 17 December 2027, the Bidder has acquired 200 HUGO BOSS Shares (corresponding to approximately 0.0003% of HUGO BOSS' share capital and voting rights) on 9 June 2026 at a price of EUR 38.00 per HUGO BOSS Share.

On 22 April 2026, the Bidder entered into a total return swap with Royal Bank of Canada ("**RBC**"), relating to 4,400,000 HUGO BOSS Shares which corresponds to approximately 6.38% of HUGO BOSS's share capital and voting rights. The total return swap provided for a physical settlement and as a result, on 28 April 2026, RBC returned 4,400,000 HUGO BOSS Shares to the Bidder at a price of EUR 35.42 per HUGO BOSS Share.

7.1.2 Other securities transactions

In the period beginning six months prior to the publication of the decision to launch the Offer on 10 June 2026 and ending with the publication of this Offer Document, the Bidder has sold put options on Eurex, under which a total of 24,970,400 HUGO BOSS Shares (corresponding to approximately 36.18% of HUGO BOSS' share capital and voting rights) could have been or could be tendered to the Bidder at an agreed strike price, at the discretion of the holder of the respective put options. The table attached as **Annex 3** shows the date on which the put options were sold, the number of shares subject to the respective put option as well as the respective strike price per HUGO BOSS Share.

7.2 Parallel transactions

The Bidder, the persons acting jointly with the Bidder within the meaning of section 2(5) WpÜG and their Subsidiaries reserve the right, to the extent permitted by law, to directly or indirectly acquire further HUGO BOSS Shares outside the Offer on or off the stock exchange, or to sell HUGO BOSS Shares, in particular in connection with sold call options, and to enter into agreements regarding such acquisitions or sales, provided that such purchases or sales or agreements to acquire HUGO BOSS Shares do not take place within the United States, comply with the applicable German statutory provisions, in particular the German Takeover Law, and the Offer Price (as defined in Section 3 of this Offer Document) is adjusted to any higher purchase price paid outside of the Offer during the Acceptance Period (as defined in Section 3 of this Offer Document). The same applies for other securities that are directly convertible into, exchangeable for or exercisable as option rights for HUGO BOSS Shares.

To the extent required under the laws of the Federal Republic of Germany, the United States or any other relevant jurisdiction, details of any acquisition or sale or agreement to acquire or sell shares will be published in accordance with the applicable provisions, particularly section 23(2) WpÜG in conjunction with section 14(3) sentence 1 WpÜG, in the German Federal Gazette (*Bundesanzeiger*) and, if required by foreign law, in English via an electronic dissemination system. The relevant information and a non-binding English translation will be published on the internet at the address *https://www.fg-germany.com*.

The purchase price for the acquisition of further HUGO BOSS Shares may be equal to the Offer Price but may also be higher or lower than the Offer Price. Should any consideration paid for HUGO BOSS Shares acquired

during the Acceptance Period be higher than the Offer Price, the Offer Price must be increased by the difference (section 31(4) WpÜG). Should any consideration paid for the HUGO BOSS Shares by the Bidder or any of the parties acting jointly with the Bidder outside the stock exchange within one year after publication pursuant to section 23(1) sentence 1 no. 2 WpÜG (subsequent acquisitions) be higher than the Offer Price, this will have no direct effect on the amount of the Offer Price due to the expiry of the Acceptance Period. In such a case, however, the Bidder will be obligated to pay a cash consideration in the amount of the difference to HUGO BOSS Shareholders who have accepted the Offer, unless the HUGO BOSS Shares are acquired in connection with certain statutory obligations to grant compensation to shareholders of HUGO BOSS (section 31(5) WpÜG). In this respect, the conclusion of agreements on the acquisition of HUGO BOSS Shares is equivalent to the acquisition of HUGO BOSS Shares, i.e. it has the same consequences.

8. DESCRIPTION OF HUGO BOSS

8.1 Legal basis of HUGO BOSS

HUGO BOSS is a stock corporation under German law with its registered office in Metzingen, Germany, registered with the commercial register of the local court (*Amtsgericht*) of Stuttgart, Germany under HRB 36 06 10, with its registered business address at Holy-Allee 3, 72555 Metzingen, Germany. The financial year of HUGO BOSS corresponds to the calendar year.

Section 2(1) of HUGO BOSS' current articles of association dated 15 May 2025 defines the corporate object of the Target as the development, production and distribution of provisions of clothing, accessories, and other lifestyle products, fashion and cosmetic articles of all types and related products in the consumer goods sector, IT-based applications and products, services in the fashion, leisure and lifestyle sector, as well as the purchase, sale, granting and administration of licenses connected to the foregoing activities. HUGO BOSS may also perform its activities in the digital sector. HUGO BOSS shall be entitled to take any action and perform any activity that promotes HUGO BOSS' business. Furthermore, HUGO BOSS shall be entitled to establish Subsidiaries or branch operations at home and abroad and take interests in other companies and may acquire or sell other enterprises, consolidate same under a single executive, enter into contracts with other companies, or confine itself to administering its share therein. HUGO BOSS may also transfer its operations in full or in part to Subsidiaries and associated companies.

As of the time of the publication of this Offer Document, the HUGO BOSS Shares are admitted to trading under ISIN DE000A1PHFF7 on the regulated market (*Regulierter Markt*) of the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) with simultaneous admission to the sub-segment of the regulated market of the Frankfurt Stock Exchange with additional post-admission obligations (*Prime Standard*) as well as the regulated market of the Stuttgart Stock Exchange (*Börse Stuttgart*) and are tradable via XETRA.

In addition, in Germany, the HUGO BOSS Shares are traded on the open market, inter alia, at the stock exchanges in Berlin, Düsseldorf, Frankfurt, Hanover, Hamburg and Munich as well as via Quotrix (the electronic trading system of the Düsseldorf Stock Exchange), gettex (the electronic trading system of the Munich Stock Exchange), Tradegate Exchange and LS Exchange.

The voting rights notifications, which show the persons and institutions holding 3% or more of the voting rights in the Target, are published on HUGO BOSS' website at the internet address https://group.hugoboss.com/de/investoren/veroeffentlichungen.

In addition, HUGO BOSS ADRs are traded on the OTC (over-the-counter) market in the United States under the symbol BOSSY. Five HUGO BOSS ADRs represent one HUGO BOSS Share, which are held in custody with the depositary in the United States, Deutsche Bank Trust Company Americas (the "**Depositary Bank**"). The rights of the holders of the HUGO BOSS ADRs are governed by the terms of the deposit agreement between the Depositary Bank, HUGO BOSS and the respective holders of HUGO BOSS ADRs.

8.2 Capital and shareholder structure of HUGO BOSS

8.2.1 Share Capital

At the time of the publication of this Offer Document, HUGO BOSS' share capital amounts to EUR 69,016,167.00 and is divided into 69,016,167 registered ordinary no-par value shares with a notional amount of EUR 1.00 per share.

To the knowledge of the Bidder, as of the date of the publication of this Offer Document, HUGO BOSS does not hold any treasury shares.

8.2.2 Authorized Capital

Pursuant to section 4(4) of HUGO BOSS' articles of association, HUGO BOSS' management board is authorized, with the consent of the supervisory board of HUGO BOSS, to increase the share capital of HUGO BOSS by up to EUR 14,080,000.00 by issuing up to 14,080,000 new HUGO BOSS Shares against contributions in cash and/or in kind on one or more occasions until 14 May 2030 (the "**HUGO BOSS Authorized Capital 2025**").

The shareholders of HUGO BOSS are generally entitled to statutory subscription rights. However, the management board of HUGO BOSS is authorized, with the consent of HUGO BOSS' supervisory board, to exclude shareholders' subscription rights under certain conditions. In addition, HUGO BOSS' management board is authorized, with the consent of the supervisory board of HUGO BOSS, to determine the further details of the share rights and determine the terms and conditions of the share issue.

To the Bidder's knowledge, as of the date of publication of the Offer Document, no new HUGO BOSS Shares have been issued under the HUGO BOSS Authorized Capital 2025.

8.2.3 Conditional Capital

Pursuant to section 4(5) of HUGO BOSS' articles of association, the share capital of HUGO BOSS is conditionally increased by up to a total of EUR 14,080,000.00 by the issuance of up to a total of 14,080,000 new HUGO BOSS Shares (the "**HUGO BOSS Conditional Capital 2025**"). The HUGO BOSS Conditional Capital 2025 exclusively serves the purpose to service bonds issued or guaranteed by HUGO BOSS or a Subsidiary thereof by 14 May 2030 on the basis of the authorization of HUGO BOSS' general shareholders' meeting held on 15 May 2025. To the Bidder's knowledge, at the time of publication of this Offer Document there are no indications that new HUGO BOSS Shares are intended to be issued using the HUGO BOSS Conditional Capital 2025.

8.3 Overview of the business activities of HUGO BOSS

According to its own statements, HUGO BOSS is a leading global fashion and lifestyle company in the premium segment, offering high-quality women's and men's apparel, shoes, and accessories. HUGO BOSS

pursues a portfolio strategy, with HUGO BOSS' platform currently consisting of two globally renowned brands – HUGO and BOSS. Both brands are clearly distinguished by individual characteristics such as design and fit. At the same time, they share equally high standards in terms of quality, innovation, and sustainability.

In the financial year 2025, HUGO BOSS generated sales of EUR 4,270 million (2024: EUR 4,307 million).

8.4 Governing bodies of HUGO BOSS

HUGO BOSS has a dualistic management structure, which assigns management of HUGO BOSS to the management board (*Vorstand*) and supervision of the management board to the supervisory board (*Aufsichtsrat*).

The current members of HUGO BOSS' management board are

- Daniel Grieder – Chief Executive Officer (CEO)
- Yves Müller – Chief Financial Officer (CFO) and Chief Operating Officer (COO)
- Oliver Timm – Chief Sales Officer (CSO).

In accordance with the German Co-Determination Act (*Mitbestimmungsgesetz*) the supervisory board of HUGO BOSS has parity representation. It consists of twelve members, namely six shareholder representatives and six employee representatives.

The current members of the HUGO BOSS' supervisory board are

- Stephan Sturm (Chairman of the Supervisory Board)
- Sinan Piskin (Deputy Chairman of the Supervisory Board) (Employee representative)
- Katharina Herzog (Employee representative)
- Dr. Claudia Hülsken (Employee representative)
- Iris Epple-Righi
- Daniela Liburdi (Employee representative)
- Andreas Kurali
- Laura Micati (Employee representative)
- Luca Marzotto
- Tanja Silvana Nitschke (Employee representative)
- Michael Murray
- Christina Rosenberg.

8.5 Persons acting jointly with HUGO BOSS

Based on the information available to the Bidder, the entities set forth in **Annex 2** are the direct and indirect Subsidiaries of HUGO BOSS and are therefore considered as persons acting jointly with the Target Company pursuant to section 2(5) WpÜG.

According to the information available to the Bidder at the time of the publication of this Offer Document, there are no other persons acting jointly with HUGO BOSS within the meaning of section 2(5) WpÜG except for the entities set forth in Annex 2.

8.6 Information concerning the reasoned statements of the management board and supervisory board of HUGO BOSS

Pursuant to section 27(1) WpÜG, the management board and the supervisory board of HUGO BOSS are each required to issue a reasoned statement on the Offer and any amendments thereof. The management board and the supervisory board of HUGO BOSS must publish this statement in each case without undue delay after the transmission of this Offer Document and any amendments by the Bidder pursuant to section 14(3) sentence 1 WpÜG.

9. BACKGROUND OF THE OFFER

The Bidder makes strategic investments in the ordinary course of its business to develop relationships and partnerships. HUGO BOSS is a key brand partner for the Bidder, and one of the top five brands across the Bidder's group. The Bidder is a long-term investor in HUGO BOSS and remains supportive of both Stephan Sturm, the chair of HUGO BOSS' supervisory board, and Daniel Grieder, HUGO BOSS' Chief Executive Officer, in their pursuit of a sustainable growth strategy whilst continuing to build brand equity. The board of directors of the Bidder believes that increasing the Bidder's investment in HUGO BOSS will create value for the Bidder's shareholders. Michael Murray, Chief Executive Officer of the Bidder, was elected to the supervisory board of HUGO BOSS in May 2025.

At the time of publication of this Offer Document, the Bidder holds 18,347,461 HUGO BOSS Shares, representing approximately 26.58% of the share capital and voting rights of HUGO BOSS. Under German takeover law, if the Bidder holds 30% or more of the voting rights in HUGO BOSS, the Bidder would be required to make a mandatory offer for all shares in HUGO BOSS not held by the Bidder. As set out in Section 6.6 of this Offer Document, the Bidder also directly holds financial instruments pursuant to section 38(1) sentence 1 no. 2 WpHG relating to 29,400,000 voting rights (corresponding to approximately 42.60% of the share capital and voting rights in HUGO BOSS).

To facilitate further investment by the Bidder in HUGO BOSS, the Bidder is therefore making a voluntary public takeover offer to all HUGO BOSS Shareholders for all HUGO BOSS Shares not directly held by the Bidder.

10. INTENTIONS OF THE BIDDER AND THE FURTHER CONTROL ACQUIRING PARTIES

The Further Control Acquiring Parties have no differing or further intentions from those of the Bidder. Neither the Bidder nor any of the Further Control Acquiring Parties has had access to HUGO BOSS' management or to HUGO BOSS' non-public information or documentation, and therefore the Bidder and the Further Control Acquiring Parties have only been able to undertake due diligence from publicly available information. Accordingly, neither the Bidder nor any of the Further Control Acquiring Parties have been able to undertake any substantive analysis as basis for detailed intentions regarding HUGO BOSS.

10.1 HUGO BOSS' future business activities

The Bidder acknowledges the economic and strategic objectives of HUGO BOSS and intends to support HUGO BOSS in pursuing these objectives. The Bidder is a long-term investor in HUGO BOSS and remains supportive of both the supervisory board and the management board of HUGO BOSS in their pursuit of a growth strategy whilst continuing to build, and invest in, brand equity.

10.2 Registered office of HUGO BOSS, key parts of the business

The Bidder does not intend to relocate HUGO BOSS' registered office to another location, or to relocate or close key parts of HUGO BOSS' business.

10.3 Use of assets and future obligations of HUGO BOSS

The Bidder has no intentions regarding the assets and future obligations of HUGO BOSS. The Bidder intends to use its influence to ensure that HUGO BOSS will not pay dividends exceeding the legally required minimum amount of EUR 0.04 per HUGO BOSS Share in the foreseeable future.

10.4 Employees, employee representation and conditions of employment at HUGO BOSS

The Bidder has no intention to make changes with regard to the HUGO BOSS Group's employees and their material conditions of employment. The Bidder does not intend to make changes with respect to employee representation within the HUGO BOSS Group either.

10.5 Management board and supervisory board of HUGO BOSS

The management board of HUGO BOSS consists of three members. At the time of the publication of this Offer Document, the Bidder remains supportive of Daniel Grieder, chairman of the management board, and the entire management board of HUGO BOSS in their pursuit of a sustainable growth strategy whilst continuing to build, and invest in, brand equity and has no intention to change the size of the management board of HUGO BOSS or to initiate any action aiming at the removal of its members from office.

The supervisory board of HUGO BOSS consists of twelve members, of which six members are employee representatives and six members are elected by the shareholders of HUGO BOSS, one of whom is a nominee of the Bidder. The Bidder remains supportive of Stephan Sturm, the chair of the supervisory board and the entire supervisory board.

The Bidder has no intention to change the size or composition of the supervisory board of HUGO BOSS.

10.6 Intended restructuring measures (*Strukturmaßnahmen*)

The Bidder has no intention to perform or enforce any restructuring measures at HUGO BOSS. In particular, the Bidder does not intend to implement a domination and profit and loss transfer agreement, to change the legal form or cause a delisting of HUGO BOSS or to carry out a squeeze-out of HUGO BOSS' minority shareholders.

10.7 Intentions regarding the future business operations of the Bidder and the Further Control Acquiring Parties

By executing the Offer neither the Bidder nor any of the Further Control Acquiring Parties is pursuing any intentions with regard to themselves. In particular, neither the Bidder nor any of the Further Control Acquiring Parties, to the extent they are affected by the Offer, has – except for the expected effects on the Bidder's net assets, financial position and results of operations (as explained in Section 15 of this Offer Document) – any intention of changing the Bidder's corporate purpose, the future operational business, the registered office or the location of key parts of the business, the use of assets, future obligations, employees and their representatives, or members of the governing bodies, or to initiate other changes to material employment conditions of the Bidder or the Further Control Acquiring Parties.

11. EXPLANATION OF THE ADEQUACY OF THE OFFER PRICE

The Offer Price is EUR 38.00 per HUGO BOSS Share.

11.1 Statutory minimum price

The minimum price to be offered to the HUGO BOSS Shareholders for their HUGO BOSS Shares pursuant to sections 31(1), (2) and (7) WpÜG and sections 4 and 5 WpÜG-Offer Regulation is the higher of the following amounts:

a) Pursuant to section 5(1) and (3) WpÜG-AV, the consideration must, in case of a voluntary public takeover offer pursuant to sections 29 et seqq. WpÜG, at least be equal to the volume-weighted average domestic stock exchange price of the HUGO BOSS Shares during the last three months prior to the publication of the decision to launch an offer pursuant to section 10(1) sentence 1 WpÜG on 10 June 2026 (the "**Three-Month Average Price**").

   According to notification by Bafin to the Bidder on 17 June 2026, the Three-Month Average Price on the reference date, 9 June 2026, amounts to EUR 36.42 per HUGO BOSS Share.

b) Pursuant to section 4 WpÜG-AV, the consideration must, in case of a voluntary public takeover offer pursuant to sections 29 et seqq. WpÜG, be at least equal to the highest consideration granted or agreed for the acquisition of HUGO BOSS Shares by the Bidder, a person acting jointly with the Bidder within the meaning of section 2(5) WpÜG or their respective Subsidiaries within the last six months prior to the publication of the offer document pursuant to section 14(2) sentence 1 WpÜG.

   The highest consideration granted or agreed for the acquisition of HUGO BOSS Shares by the Bidder, a person acting jointly with the Bidder within the meaning of section 2(5) WpÜG or their respective Subsidiaries in the context of prior acquisitions during the six months prior to the publication of this Offer Document on 25 June 2026 is EUR 38.00 (the "**Pre-Acquisition Price**") (see Section 7.1 of this Offer Document).

Therefore, in accordance with section 31(1) and (7) WpÜG, in conjunction with sections 4 and 5 WpÜG-AV, the minimum offer price per HUGO BOSS Share amounts to EUR 38.00 (the "**Minimum Offer Price**").

The Offer Price therefore equals the Minimum Offer Price.

11.2 Economic adequacy of the Offer Price

By virtue of section 31(1), (2) and (7) WpÜG in conjunction with sections 4 and 5 WpÜG-AV, the German

legislator has recognized the weighted average domestic stock exchange price during the three months prior to publication of the decision to launch an offer pursuant to section 10(1) sentence 1 WpÜG and the highest price paid in the context of acquisitions during the six months prior to the publication of the offer document pursuant to section 14(2) sentence 1 WpÜG as suitable for determining the adequacy of the offer price. Against this background, the Bidder decided to set the Offer Price for the HUGO BOSS Shares at the statutory minimum offer price. In accordance with section 31(1) and (7) WpÜG, in conjunction with sections 4 and 5 WpÜG-AV, the minimum offer price per HUGO BOSS Share amounts to EUR 38.00.

The Bidder has not applied any other valuation methods for the determination of the Offer Price.

11.3 No applicability of section 33b WpÜG

HUGO BOSS' articles of association do not provide for the application of section 33b(2) WpÜG. Therefore, the Bidder is not obliged to pay compensation pursuant to section 33b(5) WpÜG.

12. REGULATORY APPROVALS AND PROCEEDINGS

The official approvals and proceedings that are required for the completion of the Offer are described below.

12.1 Merger control proceedings

The planned completion of the Offer (the "**Transaction**") is subject to merger control clearance by the European Commission.

The Transaction is subject to merger control clearance by the European Commission under Regulation (EC) No. 139/2004 of the Council of 20 January 2004 on the control of concentrations between undertakings (the "**EU Merger Regulation**" or "**EUMR**") and by any competent authorities in the Member States of the European Union to which the Transaction may be referred.

The European Commission expects the notifying party to provide a draft merger notification for review before submission of the formal notification with the European Commission. The pre-notification can take up to several weeks. Once the formal notification has been submitted, the European Commission has 25 working days[1] (*Arbeitstage*) – beginning with the first working day (*Arbeitstag*) following the date on which the complete notification has been received by the European Commission – to consider the notification and decide whether to clear the transaction contemplated in the Offer Document within the Phase-I review period or to initiate an in depth investigation (the Phase-II review). Phase I is extended to 35 working days (*Arbeitstage*) where: (i) the European Commission receives a request from an EU Member State to refer the investigation of the concentration or a part thereof to the competent authority of that Member State under Article 9 of the EUMR; or (ii) the parties to the concentration submit commitments to remove any potential concerns about the compatibility of the concentration with the common market within the meaning of the EUMR.

The European Commission will only initiate an in depth Phase II investigation if the transaction contemplated by the Offer Document gives rise to serious doubts as to its compatibility with the common market and if the doubts could not be removed by any commitments offered by the parties during the Phase-I review period. Otherwise, the European Commission will clear the transaction by the end of the Phase-I review period at the latest, declaring it compatible with the common market either with or without any conditions and obligations.

[1] Working days mean working days with the exception of public holidays for officials and other servants of the European Union serving in Brussels and Luxembourg as decided by the European Commission.

If the European Commission initiates a Phase-II review, it has 90 working days (*Arbeitstage*) following the decision to open the Phase-II review to consider whether the transaction contemplated by the Offer Document will significantly impede effective competition in the common market or a substantial part of it, in particular by creating or strengthening a dominant market position. This period can be extended by an additional 15 working days (*Arbeitstage*) if the parties offer commitments to remove competitive concerns of the European Commission in the Phase-II review. Under certain conditions, the period may, upon request by, or with the agreement of, the parties, be extended by another up to 20 working days (*Arbeitstage*) to give the European Commission more time to reach a decision. The European Commission can also stop the clock if the Parties fail to respond to an information request by the deadline. By the end of the Phase-II review, the European Commission will issue a decision, either declaring that the transaction contemplated by the Offer Document is compatible with the common market, with or without conditions, or by declaring that the transaction is incompatible with the common market.

The Bidder submitted the pre-notification to the European Commission on 18 June 2026.

The Bidder expects to obtain the merger control clearance by the European Commission before the Long Stop Date (as defined in Section 13.1).

12.2 Approval to publish this Offer Document

Bafin approved the publication of this Offer Document by the Bidder on 25 June 2026.

13. OFFER CONDITION

The Offer and the agreements with the HUGO BOSS Shareholders resulting from its acceptance will not be completed if (i) the condition subsequent (*auflösende Bedingungen*) set out below (the "**Offer Condition**") has not occurred within the period specified below and (ii) has not been effectively waived by the Bidder up to one working day prior to the expiry of the Acceptance Period:

13.1 Merger control clearance

Between the date of the publication of this Offer Document and 31 December 2026 (the "**Long Stop Date**") the European Commission has granted merger control clearance of the transaction.

For purposes of the Offer Condition under this Section 13.1, the relevant clearance shall also be deemed to have been granted if the Transaction is deemed to have been approved under applicable law, if the relevant authority has informed the Bidder that it is non-competent or that registration of the Transaction with it is not required, or that the Transaction can be completed without its prior approval or if such procedures are terminated otherwise (except for a termination of such a procedure by way of a prohibition of the Transaction or withdrawal of application).

13.2 Non-fulfillment of the Offer Condition; waiver of Offer Condition

The Bidder may waive the Offer Condition in advance – to the extent permissible – pursuant to section 21(1) sentence 1 no. 4 WpÜG up to one working day (*Arbeitstag*) prior to the expiration of the Acceptance Period if it has not previously finally lapsed. The waiver is equivalent to the fulfillment of the Offer Condition. If the Bidder waives the Offer Condition within the last two weeks prior to expiration of the Acceptance Period, the Acceptance Period will be extended by two weeks (section 21(5) WpÜG), i.e., until 10 August 2026, 24:00 hrs (Frankfurt am Main local time) / 18:00 hrs (New York local time).

If the Offer Condition has either not been fulfilled by the Long Stop Date or has finally lapsed before the respective date and the Bidder has not previously effectively waived it, the Offer shall lapse. In this case, the agreements which have been entered into as a result of the acceptance of the Offer will cease to exist and will not be completed (condition subsequent); HUGO BOSS Shares Tendered for Sale will be returned. The Settlement Agent will promptly, but at the latest within four Trading Days after announcement of the expiration of the Offer, order the rebooking of the HUGO BOSS Shares Tendered for Sale (ISIN DE000A41YFA8) to ISIN DE000A1PHFF7 by the Custodian Banks through Clearstream. The rebooking is generally free of costs and expenses of the Custodian Banks for the HUGO BOSS Shareholders who hold their HUGO BOSS Shares in a securities deposit account in the Federal Republic of Germany. Any foreign taxes or costs and fees of foreign Custodian Banks that do not have securities deposit account connections with Clearstream must, however, be paid by the respective HUGO BOSS Shareholders.

13.3 Publications concerning Offer Condition

The Bidder will promptly announce on the internet at *https://www.fg-germany.com* (in German together with a non-binding English translation) and in the Federal Gazette (*Bundesanzeiger*) if (i) the Offer Condition has been previously effectively waived, (ii) the Offer Condition has been fulfilled, or (iii) the Offer is not completed because the Offer Condition has finally not been fulfilled or lapsed. Likewise, the Bidder will promptly announce at the end of the Acceptance Period, as part of the publication according to section 23(1) sentence 1 no. 2 WpÜG, whether the Offer Condition set forth in Section 13.1 of this Offer Document has been fulfilled by such time.

14. FINANCING OF THE OFFER

14.1 Financing requirements

HUGO BOSS' share capital is EUR 69,016,167 and is divided into 69,016,167 HUGO BOSS Shares. Of these, the Bidder holds 18,347,461 HUGO BOSS Shares (corresponding to approximately 26.58% of HUGO BOSS' share capital).

If the Offer is accepted in respect of all HUGO BOSS Shares not directly held by the Bidder, the Bidder will require financing of approximately EUR 1,946,410,828.00 (the "**Maximum Financing Requirement**"). This amount is calculated by (i) multiplying the 50,668,706 HUGO BOSS Shares not directly held by the Bidder by the Offer Price of EUR 38.00, then adding (ii) all other costs and expenses already incurred and still to be incurred in connection with preparing and settling the Offer of up to EUR 21.0 million (the "**Transaction Costs**").

14.2 Financing measures

Before publishing the Offer Document, the Bidder has taken the necessary measures to ensure that the funds necessary for complete fulfilment of the Offer will be available in due time.

On 10 June 2026, the Bidder as borrower entered into the Acquisition Facility Agreement with, BNP Paribas, Deutsche Bank Luxembourg S.A., National Westminster Bank plc and Standard Chartered Bank as lenders. The term of this loan agreement extends to a date beyond the Long Stop Date. Under this loan agreement, a credit line of up to EUR 2,150,000,000 and with a variable interest rate which will initially be 12-month EURIBOR + 0.75% is available to the Bidder for the purpose of acquiring HUGO BOSS Shares both within and outside of the Offer (the "**Credit Line**"). The Bidder has no reason to assume that the prerequisites for drawing on the Credit Line will not be met at the time of the settlement of the Offer. The loan agreement on

which the Credit Line is based has not been terminated, nor do any grounds for termination exist to the Bidder's knowledge.

Consequently, the Bidder has taken all measures necessary to ensure that it has at its disposal sufficient means to meet an amount at least equal to the Maximum Financing Requirement at the time when the claim for the payment of the Offer Price falls due.

14.3 Confirmation of financing

BNP Paribas S.A Niederlassung Deutschland, Germany, with its registered office in Frankfurt am Main, Germany, an investment services firm that is independent of the Bidder, has issued the confirmation of financing required for the Offer pursuant to section 13(1), sentence 2 WpÜG, that the Bidder has taken all measures necessary to ensure that it has at its disposal the necessary means to fully perform the aforementioned Offer at the time the claim for the payment of the Offer Price will be due. The confirmation of financing is attached to this Offer Document as **Annex 4**.

15. EXPECTED EFFECTS OF A SUCCESSFUL OFFER ON THE BIDDER'S NET ASSETS, FINANCIAL POSITION AND RESULTS OF OPERATIONS

The following explains the expected effects on the Bidder's net assets, financial position and results of operations if the Offer is successful by reference to illustrative financial information ("**Illustrative Financial Information**").

15.1 Methodology and reservations

In order to estimate the likely effects of the Offer on the Bidder's net assets, financial position and results of operations, the Bidder has made a provisional and unaudited assessment of the financial consequences for it after completion of the Offer assuming that the Bidder acquires the maximum number of HUGO BOSS Shares subject to the Offer, i.e. 50,668,706 HUGO BOSS Shares.

It should be noted that it is not possible to make a precise prediction of the effects the Offer will have on the Bidder. In particular, the final amount of Transaction Costs will only be known after the result of the Offer has been published.

The Illustrative Financial Information is not intended to reflect actual results or the actual financial situation of the Bidder at any earlier or future time or in any earlier or future period. It provides a single snapshot based on certain assumptions. These assumptions may prove correct or incorrect. Consequently, the Illustrative Financial Information does not reflect the actual net assets, financial position and results of operations of the Bidder, nor does it purport to provide a prediction of the net assets, financial position and results of operations of the Bidder at any future time. The financial figures provided for the Bidder were generated based on assumptions deemed reasonable by the Bidder. Neither the Bidder's financial figures nor the assumptions and estimates underlying them were audited or verified by an independent auditor.

Individual figures presented in this Section 15 were rounded in accordance with commercial practice. Such rounding means that the totals and subtotals shown in the tables may deviate from the unrounded figures stated elsewhere. Moreover, figures rounded in accordance with commercial practice may not necessarily add up exactly to the subtotals or totals shown in the tables or stated elsewhere in this Offer Document, including in this Section 15.

The Illustrative Financial Information describes – on the basis of a simplified and unaudited individual balance sheet as at 26 October 2025 derived from the Bidder's published company balance sheet as at 26 October 2025 prepared in accordance with the United Kingdom Accounting Standards including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("**United Kingdom Generally Accepted Accounting Practice**") – the expected effects that a successful completion of the Offer would have on the Bidder's balance sheet as of 26 October 2025, if the Offer had been completed on 26 October 2025, and also describes the expected effects on the Bidder's results of operations. The Bidder notes that United Kingdom Generally Accepted Accounting Practice may differ significantly from the accounting standards of the German Commercial Code (*Handelsgesetzbuch*).

The Illustrative Financial Information constitutes information within the meaning of section 11(2), sentence 3, no. 1, second half of sentence 2 WpÜG, and is not pro forma financial information. It was not prepared in accordance with the IDW Accounting Guidelines for the Preparation of Pro Forma Financial Data (*IDW Rechnungslegungshinweis zur Erstellung von Pro-Forma-Finanzinformationen*, IDW RH HFA 1.004) or similar guidelines under the laws of the United Kingdom or the United States and differs significantly from these. All shareholders must therefore carry out their own analysis of the Bidder's Illustrative Financial Information.

Since 26 October 2025, being the date of preparation of the Illustrative Financial Information, there is no significant change in the financial position of the Bidder's group which would affect the Illustrative Financial Information.

15.2 Starting point and assumptions

The information, views and forward-looking statements in this Section 15, as well as the following explanations concerning the expected effects on the Bidder's net assets, financial position and results of operations if the Offer is successful, are based on the following starting point or, in particular, on the following assumptions:

15.2.1 Starting point

(1) The effects on the Bidder's net assets, financial position and results of operations are shown based on

(i) a simplified and unaudited individual balance sheet as at 26 October 2025 derived from the Bidder's company balance sheet as at 26 October 2025 prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and

(ii) an exchange rate of EUR 1.0000: GBP 0.8741 (exchange rate (interbank) as of 24 October 2025).

(2) The Offer Price is EUR 38.00.

(3) As of 26 October 2025, the Bidder directly held 17,748,661 HUGO BOSS Shares. Since 26 October 2025 until the date of publication of this Offer Document, the Bidder acquired on a net basis further 598,800 HUGO BOSS Shares at a total consideration of EUR 21.3 million with the Bidder both acquiring and disposing of HUGO BOSS shares during this period.

(4) The financial resources described in Section 14.2 of this Offer Document are available to meet the financing requirements.

15.2.2 Assumptions

(1) Under the Offer, the Bidder will acquire all 50,668,706 HUGO BOSS Shares not directly held by the Bidder (approximately 73.42% of the share capital of HUGO BOSS) at an Offer Price of EUR 38.00 per HUGO BOSS Share, i.e. for a total price of approximately EUR 1,925.4 million.

(2) Any other HUGO BOSS Shares issued after the publication of this Offer Document, if applicable, are disregarded.

(3) The Transaction Costs relating to the Offer amount to EUR 21 million.

(4) It is uncertain what the amount of HUGO BOSS' future revenue and the amount of the dividend distributions to be resolved by HUGO BOSS' general shareholders' meeting in future will be. HUGO BOSS' general shareholders meeting on 15 May 2025 resolved to distribute a dividend for the 2024 financial year in the amount of EUR 1.40 per share. HUGO BOSS' general shareholders' meeting on 21 May 2026 resolved to distribute only the legal minimum dividend of EUR 0.04 per share for the financial year 2025. The Bidder and the Further Control Acquiring Parties intend to use their influence to ensure that HUGO BOSS will not pay dividends exceeding the legally required minimum amount in the foreseeable future. Therefore, for the purpose of the following, it is assumed that HUGO BOSS will continue to distribute the legal minimum dividend of EUR 0.04 per share.

(5) For the purposes of the following, an average interest rate of 3.91% p.a.[2] was used as the basis for the interest to be paid by the Bidder for the funds to be drawn under the Credit Line to finance the Offer.

(6) The Transaction Costs will be capitalized as incidental acquisition costs.

(7) Apart from the intended acquisition of HUGO BOSS Shares pursuant to this Offer Document, no other effects on the Bidder's net assets, financial position and results of operations that could arise in the future are to be taken into account.

[2] Based on EURIBOR at 2 June 2026 (2.79%) plus an average margin of 1.12%, which reflects the anticipated cost of borrowings under the Credit Line.

15.3 Expected effects on the Bidder's balance sheet

The following table shows the expected effects of the Offer – based on the starting point and the assumptions set out in Section 15.2 – on the Bidder's balance sheet as of 26 October 2025 if the Offer had been completed on 26 October 2025.

In EUR million[3]	As at 26 October 2025	Effects from Pre-Acquisitions	Effects of completion of the Offer	After completion of the Offer
ASSETS				
Fixed assets	2,887.4	21.3	1,946.4	4,855.1
Current assets	393.1	-	-	393.1
LIABILITIES				
Creditors: amounts falling due within one year	(1,831.8)	(21.3)	-	(1,853.1)
Credit Line	-	-	(1,946.4)	(1,946.4)
NET assets	1,448.7	-	-	1,448.7
CAPITAL AND RESERVES				
Capital	73.3	-	-	73.3
Reserves	1,375.4	-	-	1,375.4
Shareholders' funds	1,448.7	-	-	1,448.7

Notes:

Compared to the Bidder's net assets and financial position as at 26 October 2025, the following material changes are expected to occur upon completion of the Offer:

- Assets:
    - The line-item "fixed assets" of the Bidder, as a result of the Pre-Acquisitions, increased from EUR 2,887.4 million by EUR 21.3 million to EUR 2,908.7 million. This is the result of the acquisition on a net basis of a further 598,800 HUGO BOSS Shares at a total consideration of EUR 21.3 million since 26 October 2025.
    - Upon completion of the Offer, the line item "fixed assets" will increase from 2,908.7 million by a further EUR 1,946.4 million to a total of EUR 4,855.1 million. This is the result of the acquisition of the 50,668,706 HUGO BOSS Shares not held directly by the Bidder at the Offer Price of EUR 38.00 per HUGO BOSS Share (EUR 1,925.4 million in total), and Transaction Costs of EUR 21.0 million, which will be fully capitalized in the balance sheet as incidental costs of acquiring the HUGO BOSS Shares.
    - The line-item "current assets" remains unchanged at EUR 393.1 million.

[3] Based on an exchange rate of EUR 1.0000: GBP 0.8741 (exchange rate (interbank) as of 24 October 2025).

- Liabilities:

    - The line-item "creditors: amounts falling due within one year", as a result of the Pre-Acquisitions, increased from EUR 1,831.8 million by EUR 21.3 million to EUR 1,853.1 million. This is the result of the acquisition on a net basis of a further 598,800 HUGO BOSS Shares at a total consideration of EUR 21.3 million since 26 October 2025. The line-item "creditors: amounts falling due within one year" will remain unchanged upon completion of the Offer.

    - The line-item "Credit Line" remains unchanged by the Pre-Acquisitions. Upon completion of the Offer, it will increase from EUR 0 by EUR 1,946.4 million to EUR 1,946.4 million. This is the result of the acquisition of the 50,668,706 HUGO BOSS Shares not held directly by the Bidder at the Offer Price of EUR 38.00 per HUGO BOSS Share (EUR 1,925.4 million in total), and Transaction Costs of EUR 21.0 million, which will be financed from funds drawn under the Credit Line.

- The line-item "net assets" remains unchanged at EUR 1,448.7 million.

- The line-item "capital" remains unchanged at EUR 73.3 million.

- The line-item "reserves" remains unchanged at EUR 1,375.4 million.

- The line-item "shareholders' funds" remains unchanged at EUR 1,448.7 million.

15.4 Expected effects on the Bidder's results of operations

The Bidder's acquisition of all 50,668,706 HUGO BOSS Shares not held by it at the time of the publication of this Offer Document is expected to have the following effects on the Bidder's results of operations:

(1) To the extent permitted by law, the Bidder and the Further Control Acquiring Parties intend to use their influence to ensure that HUGO BOSS will not pay dividends exceeding the legally required minimum amount of EUR 0.04 per HUGO BOSS Share in the foreseeable future. The Bidder therefore expects the acquisition of the HUGO BOSS Shares to have a negative effect on the Bidders results of operations compared to the dividend policy pursued by HUGO BOSS until the financial year 2025, from which the Bidder benefited to the extent of its shareholding in HUGO BOSS at the time. However, based on the new dividend policy from the financial year 2026 onwards, the acquisition of all 50,668,706 HUGO BOSS Shares not held by the Bidder is expected to have a positive effect on the results of operations in the amount of approximately EUR 2.0 million.

(2) The acquisition of the HUGO BOSS Shares would result in new financial liabilities to the Bidder under the Credit Line in the amount of EUR 1,946.4 million. Based on an interest rate of 3.91% p.a.[4], this would give rise to an annual interest charge for the Bidder of approximately EUR 76.1 million.

[4] Based on a EURIBOR at 2 June 2026 (2.79%) plus an average margin of 1.12%, which reflects the anticipated cost of borrowings under the Credit Line.

16. POTENTIAL CONSEQUENCES OF THE OFFER FOR HUGO BOSS SHAREHOLDERS WHO DO NOT ACCEPT THE OFFER

HUGO BOSS Shareholders who intend not to accept the Offer should consider the following:

a) The present stock market price of the HUGO BOSS Shares could reflect the fact that the Bidder published its decision to launch the Offer on 10 June 2026. It is uncertain whether, following settlement of the Offer, the stock market price of the HUGO BOSS Shares will remain at its present level or rise above it or even fall below it.

b) After settlement of the Offer, the Bidder may hold the majority of the voting rights in HUGO BOSS' general shareholders' meeting and could, depending on the acceptance rate, have the necessary voting majority to be able to implement or enforce any and all important restructuring measures under corporate law at HUGO BOSS' general shareholders' meeting. This includes, for example, the election and the dismissal of supervisory board members, granting or rejecting discharge of management board or supervisory board members, amendments to the articles of association, capital increases and, if the majority requirements under statutory law and articles of association have been satisfied, exclusion of subscription rights for shareholders in capital measures as well as enterprise agreements such as a domination and profit and loss transfer agreement, reorganizations, mergers and dissolution of HUGO BOSS. Only in certain limited cases of the aforementioned measures, there would be an obligation of the Bidder under German law to submit to the minority shareholders, based on a company valuation of HUGO BOSS, an offer to acquire the minority shareholders' HUGO BOSS Shares in exchange for reasonable compensation or to grant other compensation. Because such company valuation would have to be based on circumstances existing at the time of the resolution adopted by HUGO BOSS' general shareholders' meeting for the respective measure, such offer for compensation could be equivalent in value to the Offer Price but it could also be lower or higher. The implementation of some of these measures could also result in the delisting of the HUGO BOSS Shares. The Bidder has no intention to perform or enforce any restructuring measures at HUGO BOSS; please refer to Section 10.6 of this Offer Document.

c) After settlement of the Offer or at a later time and within the limits of the law, the Bidder could cause HUGO BOSS to apply for delisting of the HUGO BOSS Shares from the regulated market (*Regulierter Markt*) of the Frankfurt Stock Exchange and the sub-segment with additional post admission obligations (*Prime Standard*) of the Frankfurt Stock Exchange and from the regulated market of the Stuttgart Stock Exchange (*Börse Stuttgart*). In this case, the HUGO BOSS Shareholders would no longer benefit from the increased reporting duties of the regulated market. In the event that the Bidder initiates a delisting pursuant to section 39 of the German Stock Exchange Act (*Börsengesetz* – "**BörsG**"), the Bidder would make a delisting offer to the shareholders of HUGO BOSS pursuant to section 39(2) BörsG. The adequacy of the offer price of such a delisting-offer may be subject to judicial review by way of appraisal proceedings (*Spruchverfahren*). The offer price of such a delisting-offer could be equivalent to the Offer Price but it could also be lower or higher. With regard to intended restructuring measures, please refer to Section 10.6 of this Offer Document.

d) If, after settlement of the Offer or at a later time, the Bidder holds at least 95% of HUGO BOSS' share capital, it could force a squeeze-out under stock corporation law (section 327a of the German Stock Corporation Act (*Aktiengesetz)*). The amount of the adequate cash compensation payable in the event of a squeeze-out under stock corporation law depends on the financial circumstances of HUGO BOSS at the time its general shareholders' meeting adopts the resolution to transfer the shares. The adequacy of the cash compensation may be subject to judicial review by way of appraisal proceedings (*Spruchverfahren*). The amount of the adequate cash compensation could be equivalent to the Offer Price, but it could also be higher or lower. The HUGO BOSS Shares would be delisted in the event of a squeeze-out under stock

corporation law. With regard to intended restructuring measures, please refer to Section 10.6 of this Offer Document.

e) The Bidder in its current legal form would not be able to pursue a squeeze-out pursuant to section 62(5) of the German Conversion Act (*Umwandlungsgesetz*) in conjunction with sections 327a et seqq. German Stock Corporation Act (*Aktiengesetz*) (merger squeeze-out) resulting in a merger of HUGO BOSS into the Bidder. This would only be feasible if a new Subsidiary in the legal form of a stock corporation owned at least 90% of the share capital of HUGO BOSS at the relevant point in time. The amount of the adequate cash compensation payable in the event of a squeeze-out under merger law depends on the financial circumstances of HUGO BOSS at the time the general shareholders' meeting adopts the resolution to transfer the shares. The adequacy of the cash settlement may be subject to judicial review by way of appraisal proceedings (*Spruchverfahren*). The amount of the adequate cash compensation could be equivalent to the Offer Price, but it could also be higher or lower. The HUGO BOSS Shares would be delisted in the event of a squeeze-out under merger law. With regard to intended restructuring measures, please refer to Section 10.6 of this Offer Document.

f) If the Bidder were to achieve a shareholding of at least 95% of the HUGO BOSS Shares following the settlement of the Offer, the Bidder would be entitled to submit an application under section 39a WpÜG to transfer to it the remaining HUGO BOSS Shares in return for granting an adequate cash compensation by court order (squeeze-out under takeover law). The Offer Price per HUGO BOSS Share that has been granted in the course of the Offer is considered adequate compensation, if the Bidder, based on the Offer, has acquired HUGO BOSS Shares representing at least 90% of the share capital affected by the Offer. The HUGO BOSS Shares would be delisted in the event of a squeeze-out under takeover law. With regard to intended restructuring measures, please refer to Section 10.6 of this Offer Document.

g) If the Bidder were to achieve a shareholding of at least 95% of the HUGO BOSS Shares following the settlement of the Offer, HUGO BOSS Shareholders who have not accepted the Offer would in turn be entitled to exercise their sell-out right pursuant to section 39c WpÜG and accept the Offer with their HUGO BOSS Shares within three months after publication of reaching the relevant shareholding pursuant to section 23(1) sentence 1 no. 4 WpÜG. This sell-out right is valid for all remaining HUGO BOSS Shares. The Bidder will publish that it has reached the threshold of 95% of the HUGO BOSS Shares that is required for a request under section 39a WpÜG, pursuant to section 23(1) sentence 1 no. 4 WpÜG. The Bidder will publish the information regarding the right to tender as well as information on the technical processing either in the notification pursuant to section 23(1) sentence 1 no. 4 WpÜG or in a separate notification.

17. ACCEPTANCE AND TECHNICAL IMPLEMENTATION OF THE OFFER

17.1 Settlement Agent

The Bidder has appointed BNP Paribas S.A., Niederlassung Deutschland, Frankfurt, Federal Republic of Germany as central Settlement Agent to coordinate the technical implementation and settlement of the Offer.

17.2 Acceptance of the Offer

Note: *HUGO BOSS Shareholders wishing to accept the Offer should contact their custodian investment service provider (each a "**Custodian Bank**") if they have any questions concerning the acceptance of the Offer or the technical settlement thereof. The Custodian Banks have been informed separately about the handling of the acceptance and settlement of the Offer and are required to inform clients holding HUGO BOSS Shares in their securities accounts about the Offer and the steps required for its acceptance.*

To accept the Offer, HUGO BOSS Shareholders must within the Acceptance Period:

- give notice in text form or electronically to their Custodian Bank accepting the Offer ("**Notice of Acceptance**"), whereby the Custodian Bank's receipt of the Notice of Acceptance shall determine whether the Acceptance Period has been complied with; and
- instruct their respective Custodian Bank to effect the timely rebooking of those HUGO BOSS Shares in their securities account for which they wish to accept the Offer to ISIN DE000A41YFA8 at Clearstream (the shares specified in the HUGO BOSS Shareholders' Notices of Acceptance that have been book transferred to ISIN DE000A41YFA8 at Clearstream also referred to as the "**HUGO BOSS Shares Tendered for Sale**").

Acceptance of the Offer does not take effect until the timely rebooking of those HUGO BOSS Shares specified by the HUGO BOSS Shareholders in their Notices of Acceptance to ISIN DE000A41YFA8 in Clearstream's system. The Custodian Bank will arrange for the rebooking of the HUGO BOSS Shares specified in the Notices of Acceptance to ISIN DE000A41YFA8 without undue delay after receipt of the Notice of Acceptance.

If Notice of Acceptance has been given to the Custodian Bank within the Acceptance Period, the rebooking of the HUGO BOSS Shares specified in the Notice of Acceptance to ISIN DE000A41YFA8 will be deemed timely if it has been effected by 18:00 hrs (Frankfurt am Main local time) / 12:00 hrs (New York local time) on the second Trading Day following the expiry of the Acceptance Period.

Notices of Acceptance that are not received by the respective Custodian Bank within the Acceptance Period or that are incorrect or incomplete will not be deemed an acceptance of the Offer and will not entitle HUGO BOSS Shareholders to receipt of the consideration. Neither the Bidder nor the Settlement Agent are required to notify HUGO BOSS Shareholders of any deficiencies or errors in the Notice of Acceptance, nor shall they be liable if no such notice is given.

Until the settlement of the Offer, the HUGO BOSS Shares Tendered for Sale for which the Notice of Acceptance has taken effect shall remain in the securities deposit account of the HUGO BOSS Shareholder who accepted the Offer.

17.3 Further declarations of HUGO BOSS Shareholders accepting the Offer

By accepting the Offer pursuant to Section 17.1 of this Offer Document,

(1) the accepting HUGO BOSS Shareholders instruct and authorize their respective Custodian Bank as well as any intermediary custodians of the HUGO BOSS Shares Tendered for Sale

a) to leave the HUGO BOSS Shares Tendered for Sale in their securities account, but to cause their booking to ISIN DE000A41YFA8 at Clearstream without undue delay;

b) to instruct and authorize Clearstream to make the HUGO BOSS Shares Tendered for Sale available to the Settlement Agent in its securities account at Clearstream available to the Central Settlement Agent in its securities account at Clearstream for transfer to the Bidder following expiry of the Additional Acceptance Period (but not before fulfilment of the Offer Condition set out in Section 13.1 of this Offer Document to the extent that this has not been validly waived in advance by the Bidder pursuant to Section 21 para. 1 sentence 1 no. 4 WpÜG);

c) to instruct and authorize Clearstream to transfer the HUGO BOSS Shares Tendered for Sale including all ancillary rights associated therewith at the time of settlement of the Offer, in

particular the right to dividends, after expiry of the Additional Acceptance Period (but not before fulfilment of the Offer Condition set out in Section 13.1 of this Offer Document to the extent that this has not been validly waived in advance by the Bidder pursuant to Section 21 para. 1 sentence 1 no. 4 WpÜG), to the Bidder concurrently (*Zug um Zug*) in exchange for payment of the Offer Price for the respective HUGO BOSS Shares for which the Offer has been accepted to the account of the respective Custodian Bank at Clearstream pursuant to the terms and conditions of the Offer;

d) to instruct and authorize any intermediary custodian banks of the relevant HUGO BOSS Shares Tendered for Sale as well as Clearstream to make available to the Bidder or to the Settlement Agent all information required for declarations or publications pursuant to the WpÜG, in particular to notify the number of HUGO BOSS Shares booked to ISIN DE000A41YFA8 on each Trading Day during the Acceptance Period, the Additional Acceptance Period and during the respective additional booking period until and including the day preceding the settlement of the Offer; and

e) to forward the Notices of Acceptance and, if applicable, any notices of withdrawal upon request to the Settlement Agent;

(2) the accepting HUGO BOSS Shareholders instruct and authorize their Custodian Bank and the Settlement Agent, in each case under exemption from the prohibition of self-contracting pursuant to Section 181 of the German Civil Code (*Bürgerliches Gesetzbuch* – "**BGB**"), to take all steps and to make and to receive all declarations necessary or expedient for the respective settlement of this Offer in accordance with this Offer Document and in particular to effect the transfer of title to the HUGO BOSS Shares Tendered for Sale to the Bidder according to paragraph (1) above;

(3) the accepting HUGO BOSS Shareholders declare that

a) unless otherwise expressly stated in text form or electronically in the Notice of Acceptance, they accept the Offer for all HUGO BOSS Shares which are held in their securities deposit accounts with the Custodian Bank at the time they declare their acceptance of the Offer;

b) at the time of transfer of title to the Bidder, they are the sole holders of title to HUGO BOSS Shares Tendered for Sale and such shares are free from rights and claims of third parties; and

c) they are transferring their HUGO BOSS Shares Tendered for Sale to the Bidder concurrently against payment of the Offer Price to the account of the relevant Custodian Bank with Clearstream after expiry of the Additional Acceptance Period subject to the following conditions:

aa) Announcement of the tender results after the end of the Additional Acceptance Period pursuant to section 23(1) sentence 1 no. 3 WpÜG, as well as

bb) fulfillment of the Offer Condition pursuant to Section 13 of this Offer Document, to the extent that this has not been effectively waived by the Bidder pursuant to section 21(1) sentence 1 no. 4 WpÜG.

In the interest of a smooth and expeditious settlement of the Offer, the instructions, declarations and authorizations by HUGO BOSS Shareholders accepting the Offer listed in this Section 17.3 are irrevocable. They expire only in the event of an effective withdrawal pursuant to Section 18 of this Offer Document or in case of final non-fulfillment of the Offer Condition set forth in Section 13 of this Offer Document.

17.4 Legal consequences of acceptance

Upon acceptance of the Offer, an agreement is concluded between the relevant HUGO BOSS Shareholder and the Bidder for the sale of, and transfer of title in, the HUGO BOSS Shares for which the Offer has been accepted on the terms and conditions of this Offer Document, pursuant to which title in the HUGO BOSS Shares for which the Offer has been accepted will be transferred to the Bidder (but not before fulfilment of the Offer Condition set out in Section 13.1 of this Offer Document to the extent that this has not been validly waived in advance by the Bidder pursuant to Section 21 para. 1 sentence 1 no. 4 WpÜG). That agreement will be exclusively governed by and construed in accordance with German law. When title in the shares is transferred, all ancillary rights associated with such HUGO BOSS Shares Tendered for Sale as of the date of settlement of this Offer will pass to the Bidder.

In addition, each shareholder accepting the Offer irrevocably makes the declarations and assurances referred to in Section 17.3 of this Offer Document and issues the instructions, assignments, powers of attorney and authorisations referred to in Section 17.3 of this Offer Document.

The purchase agreements will only be concluded after expiry of the Acceptance Period (but not before fulfilment of the Offer Condition pursuant to Section 13 of this Offer Document to the extent that this has not been effectively waived by the Bidder pursuant to section 21(1) sentence 1 no. 4 WpÜG) with transfer of ownership in rem of the HUGO BOSS Shares Tendered for Sale concurrently against payment of the Offer Price. Until then, HUGO BOSS Shareholders who have accepted the Offer remain shareholders of HUGO BOSS and continue to be able to exercise their shareholder rights, in particular their voting rights.

17.5 Settlement of the Offer and payment of the Offer Price

The Settlement Agent will transfer the HUGO BOSS Shares Tendered for Sale, to the Bidder concurrently in exchange for payment of the Offer Price for the respective HUGO BOSS Shares Tendered for Sale to the account of the respective Custodian Bank at Clearstream.

The Settlement Agent will arrange for the payment of the Offer Price no later than the seventh Trading Day following the later of the following two events:

a) The announcement of the results of the Offer after the expiry of the Additional Acceptance Period pursuant to section 23(1) sentence 1 no. 3 WpÜG; and

b) The date on which the Bidder announces pursuant to Section 13.3 of this Offer Document that the Offer Condition set out in this Offer Document (to the extent that the Bidder has not previously effectively waived it pursuant to section 21(1) sentence 1 no. 4 WpÜG) has been fulfilled.

If the Offer Condition pursuant to Section 13.1 of this Offer Document have not been fulfilled by the time the Additional Acceptance Period expires, provided that the Bidder has not previously effectively waived the Offer Condition, the Settlement Agent will transfer the Offer Price via Clearstream to the relevant Custodian Bank without undue delay, but no later than on the seventh Trading Day, after the day on which the Bidder announces pursuant to Section 13.3 of this Offer Document that the Offer Condition set out in this Offer Document (to the extent that the Bidder has not previously effectively waived it) has been fulfilled.

The settlement of the Offer and the payment of the Offer Price to the accepting HUGO BOSS Shareholders may be delayed until the Long Stop Date or may not take place at all due to the required merger control proceedings (see Section 12.1 of this Offer Document).

The Bidder will be deemed to have fulfilled its obligation to pay the Offer Price when the Offer Price is credited to the account of the respective Custodian Bank. It is the responsibility of the Custodian Banks to credit the Offer Price without undue delay to the HUGO BOSS Shareholders who have accepted the Offer.

17.6 Acceptance of the Offer within the Additional Acceptance Period

Subject to the following, the terms of Sections 17.1 to 17.5 of this Offer Document apply accordingly to the acceptance of the Offer during the Additional Acceptance Period. A Notice of Acceptance will become effective only if the HUGO BOSS Shares Tendered for Sale tendered during the Additional Acceptance Period have been book transferred to ISIN DE000A41YFA8 at Clearstream by 18:00 hrs (Frankfurt am Main local time) / 12:00 hrs (New York local time) on the second Trading Day after expiry of the Additional Acceptance Period. Notices of Acceptance not received by the relevant Custodian Bank within the Additional Acceptance Period do not count as acceptance of the Offer and do not entitle the relevant HUGO BOSS Shareholder to receive the Offer Price.

HUGO BOSS Shareholders wishing to accept the Offer during the Additional Acceptance Period should contact their Custodian Bank with any questions.

17.7 Costs and expenses

HUGO BOSS Shareholders accepting the Offer will have to bear any cost and expenses of the Custodian Banks and other costs and expenses in connection with the acceptance of the Offer. The Bidder will not make a compensation payment to the Custodian Banks for their activities.

Any additional costs and expenses charged by Custodian Banks or foreign investment service providers without custody account connection at Clearstream and any expenses incurred outside of the Federal Republic of Germany must be borne by the respective HUGO BOSS Shareholder. Any foreign exchange, sales tax or stamp duty arising from the acceptance of the Offer shall similarly be borne by the respective HUGO BOSS Shareholder.

17.8 Notice to Holders of American Depository Receipts

The Offer pursuant to this Offer Document is not addressed to holders of HUGO BOSS ADRs issued with respect to HUGO BOSS Shares. Holders of HUGO BOSS ADRs are, however, entitled to tender the HUGO BOSS Shares underlying their HUGO BOSS ADRs under this Offer (as described below) upon their withdrawal from the ADR Program. Five HUGO BOSS ADRs represent one HUGO BOSS Share held in custody with the Depositary Bank. The rights of the holders of the HUGO BOSS ADRs are governed by the terms of the deposit agreement between the Depositary Bank, HUGO BOSS and the respective holders of HUGO BOSS ADRs.

While HUGO BOSS ADRs may not be tendered in this Offer, holders of HUGO BOSS ADRs who wish to participate in the Offer may do so by terminating the HUGO BOSS ADRs in accordance with the procedure set forth in the deposit agreement in order to receive the underlying HUGO BOSS Shares, which may then be tendered into the Offer in accordance with the provisions and conditions of this Offer Document. This procedure may take several days and is regularly associated with costs for the holder of the HUGO BOSS ADRs. The costs and fees incurred in the course of the cancellation of HUGO BOSS ADRs will not be reimbursed by the Bidder. Holders of HUGO BOSS ADRs should take the additional time and expense required into account when deciding whether to accept the Offer. To the extent that holders of HUGO BOSS ADRs have any questions regarding the timing, costs or procedure for the exchange of their HUGO BOSS

ADRs for the underlying HUGO BOSS Shares, they should contact the Depositary Bank (Deutsche Bank Trust Company Americas, 60 Wall Street, New York, New York 10005, United States).

17.9 Stock exchange trading in HUGO BOSS Shares Tendered for Sale

The HUGO BOSS Shares Tendered for Sale can be traded on the regulated market (*Regulierter Markt*) with additional post-admission obligations (*Prime Standard*) of the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) under ISIN DE000A41YFA8. Trading is expected to start on the third Trading Day after commencement of the Acceptance Period. Trading of the HUGO BOSS Shares Tendered for Sale on the regulated market (*Regulierter Markt*) with additional post-admission obligations (*Prime Standard*) of the Frankfurt Stock Exchange (*Frankfurter Wertpapierbörse*) is expected to be terminated (i) at the end of the last day of the Additional Acceptance Period, if on such date the Offer Condition has been fulfilled or previously effectively waived by the Bidder pursuant to section 21(1) sentence 1 no. 4 WpÜG, or (ii) otherwise at the end of the third Trading Day immediately preceding the settlement or unwinding of this Offer.

The acquirers of HUGO BOSS Shares Tendered for Sale traded under ISIN DE000A41YFA8 will assume all rights and obligations arising from the contracts concluded by accepting the Offer with respect to these HUGO BOSS Shares. The Bidder points out that trading volumes and liquidity of the HUGO BOSS Shares Tendered for Sale depend on the specific acceptance rate and may therefore not exist at all or may be subject to heavy fluctuations. Therefore, it cannot be ruled out that, in the absence of demand, it will be impossible to sell the HUGO BOSS Shares Tendered for Sale on the stock exchange.

18. RIGHTS OF WITHDRAWAL, EXERCISE

18.1 Rights of withdrawal

After accepting the Offer, HUGO BOSS Shareholders have the following rights of withdrawal until the Acceptance Period expires:

- If the Offer is revised pursuant to section 21 WpÜG, the HUGO BOSS Shareholders have the right to withdraw the agreements entered into as a result of accepting the Offer at any time up until the expiry of the Acceptance Period, if and to the extent that they accepted the Offer before the revised Offer was published (section 21(4) WpÜG); and
- If a competing offer is made pursuant to section 22(1) WpÜG, HUGO BOSS Shareholders have the right to withdraw the agreements entered into as a result of accepting the Offer at any time up until the expiry of the Acceptance Period, if and to the extent that they accepted the Offer before the offer document for the competing offer was published (section 22(3) WpÜG).

18.2 Exercising rights of withdrawal

In order to exercise their rights of withdrawal under Section 18.1 of this Offer Document, HUGO BOSS Shareholders must:

- give timely notice of withdrawal to their Custodian Bank in text form or electronically in respect of a specified number of HUGO BOSS Shares Tendered for Sale, where, in the event that no number is specified, the withdrawal shall be deemed to have been declared for all of the tendered HUGO BOSS Shares of the HUGO BOSS Shareholder concerned; and

- instruct their respective Custodian Bank within the Acceptance Period to rebook to ISIN DE000A1PHFF7 the number of HUGO BOSS Shares Tendered for Sale in respect of which notice of withdrawal was given, and which are held in their securities account under ISIN DE000A41YFA8.

Withdrawal pursuant to this Section 18.2 will only take effect once the respective shareholder's HUGO BOSS Shares Tendered for Sale are rebooked into their original ISIN DE000A1PHFF7 in Clearstream's system. If notice of withdrawal is given to the Custodian Bank within the Acceptance Period, the HUGO BOSS Shares Tendered for Sale will be deemed to have been rebooked under ISIN DE000A1PHFF7 in a timely manner if it occurs by no later than 18:00 hrs (Frankfurt am Main local time) / 12:00 hrs (New York local time) on the second Trading Day after the expiry of the Acceptance Period. The respective Custodian Bank must cause the booking of the respective shareholder's HUGO BOSS Shares Tendered for Sale into their original ISIN DE000A1PHFF7 without undue delay after receiving the notice of withdrawal.

Withdrawing acceptance of the Offer is an irrevocable act. HUGO BOSS Shares Tendered for Sale for which the right of withdrawal has been exercised will not be deemed to have been tendered under the Offer following the withdrawal. However, HUGO BOSS Shareholders tendering their shares under the Offer who have exercised their right of withdrawal may re-accept the Offer prior to the end of the Acceptance Period or the Additional Acceptance Period as described in this Offer Document.

For HUGO BOSS Shareholders whose HUGO BOSS Shares are held in a securities account in the Federal Republic of Germany the rebooking shall be free of any costs or expenses from the Custodian Banks.

19. CASH PAYMENTS OR OTHER NON-CASH BENEFITS MADE OR GRANTED TO THE MANAGEMENT BOARD AND SUPERVISORY BOARD OF HUGO BOSS

Members of the management board or supervisory board of HUGO BOSS have not been granted or offered any cash payments or non-cash benefits in connection with the Offer by the Bidder or any persons acting jointly with the Bidder. Excepted herefrom is the payment of the Offer Price to members of the management board or supervisory board of HUGO BOSS for HUGO BOSS Shares for which they have duly accepted the Offer.

20. NO MANDATORY OFFER

If as a result of the Offer, the Bidder acquires control of HUGO BOSS according to section 29(2) WpÜG, neither the Bidder nor the Further Control Acquiring Parties will, as a result of section 35(3) WpÜG, be obliged to launch a mandatory public offer for HUGO BOSS Shares.

21. TAXES

HUGO BOSS Shareholders are advised to seek tax advice, which takes into consideration their personal situation before deciding whether to accept or reject the Offer.

22. PUBLICATIONS AND NOTIFICATIONS

This Offer Document, which was approved by Bafin on 25 June 2026, was published on 25 June 2026 in accordance with section 14(2) and (3), sentence 1 WpÜG: (i) by publication on the internet at the address *https://www.fg-germany.com* and (ii) being held available free of charge by making this Offer Document available for distribution free of charge at BNP Paribas S.A. Niederlassung Deutschland, Senckenberganlage

19, 60325 Frankfurt, Federal Republic of Germany (orders by providing a complete postal address via fax to +49(0)69 – 1520 5277 or via e-mail to frankfurt.gct.operations@bnpparibas.com stating a postal address for postal dispatch).

On 25 June 2026, the Bidder published a non-binding English translation of this Offer Document on the internet at *https://www.fg-germany.com* which has not been reviewed by Bafin.

The announcement (*Hinweisbekanntmachung*) regarding the availability of copies of this Offer Document at BNP Paribas S.A., Niederlassung Deutschland, Senckenberganlage 19, 60325 Frankfurt, Federal Republic of Germany and the internet address at which this Offer Document can be accessed were published by the Bidder in the German Federal Gazette (*Bundesanzeiger*) on 25 June 2026. In addition, the Bidder has published this information in the United States via the distribution platform PR Newswire.

All notifications and announcements in connection with this Offer required under the WpÜG or the applicable securities law provisions in the United States will be published in German and in an English translation on the internet at the address *https://www.fg-germany.com* and, if required under the WpÜG, in German in the German Federal Gazette (*Bundesanzeiger*).

The Bidder will publish the notices required pursuant to section 23(1) WpÜG as follows:

- on a weekly basis after publication of this Offer Document as well as on a daily basis in the final week prior to the expiry of the Acceptance Period (section 23(1), sentence 1, no. 1 WpÜG);
- without undue delay after the expiry of the Acceptance Period (section 23(1), sentence 1, no. 2 WpÜG);
- without undue delay after the expiration of the Additional Acceptance Period (section 23 (1) sentence 1 no. 3 WpÜG); and
- without undue delay after having reached the shareholding required to exclude the other shareholders under section 39a(1) and (2) WpÜG (section 23(1) sentence 1 no. 4 WpÜG).

In addition, any future acquisitions of HUGO BOSS Shares within one year after the publication pursuant to section 23(1), sentence 1, no. 2 WpÜG on the stock exchange or over the counter outside of the Offer will be published without undue delay pursuant to section 23(2) WpÜG.

Publications of the Bidder pursuant to section 23(1) and (2) WpÜG, as well as additional publications and announcements in connection with the Offer, which are required under the WpÜG, will be published in German together with a non-binding English translation on the internet at the address *https://www.fg-germany.com* and, to the extent required under the WpÜG, in German in the German Federal Gazette (*Bundesanzeiger*).

23. GOVERNING LAW, JURISDICTION

The Offer and the agreements entered into on the basis thereof shall be exclusively governed by and construed in accordance with the laws of the Federal Republic of Germany. To the extent permitted by law, the exclusive place of jurisdiction for any and all legal disputes arising in connection with the Offer and the agreements entered into on the basis thereof shall be Frankfurt am Main, Germany.

24. STATEMENT ON THE ASSUMPTION OF RESPONSIBILITY

Frasers Group plc, a public limited company under the laws of England and Wales with its registered office in Shirebrook England and its registered business address at Unit A, Brook Park East, Shirebrook, NG20 8RY, hereby assumes responsibility for the content of this Offer Document pursuant to section 11(3) WpÜG and hereby states that, to its knowledge, the information contained in this Offer Document is true and correct and that no material facts have been omitted.

Shirebrook, United Kingdom, 25 June 2026

Frasers Group plc

Christopher Wootton

Chief Financial Officer

ANNEX 1

PERSONS ACTING JOINTLY WITH THE BIDDER

Company Name	Country	Registered Office
Section 1 – Subsidiaries of the Bidder		
0001 Affinity Talke (Freeholdco) Limited	Jersey	3rd Floor, 44 Esplanade, St. Helier, JE4 9WG, Jersey
0001 DROC Emids Mansfield (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0001 P Hay Exeter Headl (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0002 Affinity Fleetwood (Freeholdco) Limited	Jersey	3rd Floor, 44 Esplanade, St. Helier, JE4 9WG, Jersey
0002 DROC York (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0002 Phay Exeter Resi Freeholdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0003 Affinity Atlantic Village (Freeholdco) Limited	Jersey	3rd Floor, 44 Esplanade, St. Helier, JE4 9WG, Jersey
0003 Leisure Park Cambridge (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0004 Affinity Sterling Mills (Freeholdco) Limited	Jersey	3rd Floor, 44 Esplanade, St. Helier, JE4 9WG, Jersey
0008 Popes Brixton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0015 DeMandeville RP Enfield (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0016 Bryanston St LDN FIT (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0019 ABar Southampton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0020 Milsom BathGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0021 George St Stranraer (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0021 New Cthdrl MCR (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0022 Wharfside Mailbox Bham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0024 TFS Mart Minehead (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0025 Fore St Redruth Cornwall (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0027 Philadelphia CC Quakers Bristol HN (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0032 North End Fulham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0034 Castle Place Belfast (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

0035 Kettlebridge JW Sheff (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0040 BlackburnFIT (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0041 H St East Ham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0041 Redhill Surrey (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0045 DerbyFIT (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0062 Broad St BGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0071 (PropcoSO) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0074 Union St Aberdeen (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0075 Popes Road Brixton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0077 Doncaster Frenchgate (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0078 (PropcoSO) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0078 Treloggan Rd Newquay (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0082 Southampton Rd Salisbury (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0083 QSt Newton Abbott (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0091 (PropcoSO) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0092 Cornmill Centre Darlington (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0107 Regent St Swindon (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0112 Bridge St Lion Hot (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0115 Qns Square Middlesbrough (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0119 (PropcoSO) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0124 Murraygate Dundee (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0137 Cardiff QStreet (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0139 H St Chatham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0139 Trafford MissG (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0140 Boucher SP Belfast (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0141 Church Hall STDO Accrington (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0143 Holton South Glamorgan (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

0152 Kentish Town Road LDN (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0153 Park St Walsall (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0162 H St Uxbridge (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0167 Colne Boundary RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0171 Croydon Trafway RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0171 NN12ET Northampton Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0172 St Nic Arcade Lancaster Freeholdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0173 QWay Blvd Crawley Freeholdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0174 Quedgeley RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0180 Waterfront RP Greenock (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0181 Scotch St Carlisle (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0185 Rolle St Exmouth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0186 Rose St RP Inverness (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0253 H St Scunthorpe (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0263 Ldn Rd North Lowestoft (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0271 Truro Rd St Austell (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0272 Station Rd Clacton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0273 Market J St Penzance (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0275 Heathcot Rd Stoke Longton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0276 NewportIOW (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0278 Cartergate Newark on Trent (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0282 Low Buckholmside Galashiels (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0283 Borough Pavement Birkenhead (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0285 Northgate St Gloucester (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0290 Broadclose Peterlee (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0293 Abington St Northampton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0296 Fawcett St Sunderland (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

0306 Cross St Oswestry (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0308 Sycamore Woodhorn Ashington (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0309 Harefield Rd Nuneaton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0314 Cornhill Bridgwater (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0315 H St Kirkcaldy (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0317 K St St Helens (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0321 QSt Neath (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0325 H St Ashford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0329 Beresford Terrace Ayr (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0330 Portland St Kilmarnock (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0343 H St Dumferline (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0351 Anchor RP Burnley (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0352 Pier St Aberwystwyth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0353 H St Redcar (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0357 Head St Colchester (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0361 Silver St Gainsborough (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0365 Stanthorpe Rd Streatham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0368 Auckland House Bishop Auckland (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0370 H St Strood (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0373 H St Hounslow (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0377 Sandes Av Kendal (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0393 H Street Eltham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0410 Marygate Berwick Upon Tweed (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0419 Glasgow Rd Wishaw (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0420 H Sr Uxbridge (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0420 Westgate Wakefield (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0429 Wellington Place Hastings (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

0430 Gaolgate Stafford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0522 York DROC (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0523 EMIDS Design Outlet (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0601 Broad St Teddington (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0610 Market Rd London (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0639 St Peters Derby (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0711 Midland Rd Bedford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0790 Landmark Place Cardiff FL (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0797 Ingram St Glasgow (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0808 East St Taunton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0915 PRow Hanley (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0930 Lesley RP Strabane (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1013 Market Pl Kingston (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
10711 Empire Briggate HN (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1078 Shoreditch HS LDN (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1091 QSt Ramsgate (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1111 Clarendon W Colchester (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1114 Ruxley Ln Ewell (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1117 Epsom Road Guildford Surrey (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1120 Orion Way Kettering (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1122 North Lynn IE Norfolk (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1132 Webb Ellis Rugby (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1133 SaleFIT (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
121 PROFESSIONAL SERVICES LIMITED	United Kingdom	Unit 5 Darlington Road, Northallerton, England, DL6 2NW
1213 North St Guildford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1279 Kst Castle Douglas (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1333 Headrow Leeds (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

1419 Etrop Ct Wythenshawe (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1428 Corpstreet Bham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
148 BlueW (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1498 Above Bar Southampton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1534 Law Place East Kilbride (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1561 Priory Walk Doncaster (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1567 P St Edinburgh (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1569 Ferensway Hull (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1587 Strand SC IsleMan (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1626 Argyle St Glasgow (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1658 Market Pl Romford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1718 Nassau St London (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1742 Linthorpe Rd Middlesbrough (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1747 Gallowtree Gate Leicester (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1796 Academy Oxford Poland St London (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1801 North RP Manchester (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1821 Albert Sq SC Widnes (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1837 H St Watford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1843 Broadgate Fit Leeds (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1844 Barons Quay Northwich (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1846 Henblas Sq. Wrexham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
18Montrose Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1978 BHEADSC (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1978 Braehead RPSC (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
1987 Riverside RP Stafford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2002 Friars Sqare Aylesbury (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2006 Corporation St Birmingham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

2017 Anchor Centrale Croydon (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2019 Blackwell Gate Darlington (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2019 Darlington (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2024 P Hay Exeter Occ Freeholdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2025 Argyle Glasgow (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2025 SLZ PAR2 PDL (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2026 PR3 SZL (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2027 PDL PAR4SLZ (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2035 Rushden Lakes Rushden (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2037 LochLomondShores FreeholdCo Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2038 Fremlin Walk Maidstone (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2039A DG Manc HF (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2040 Park Lane Meadowhall (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2044 Victoria Centre Nottingham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2045 Chantry Place Norwich (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2047 Armada Way Plymouth (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2053 Gracechurch Sutton Coldfield (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2123 High Portishead Bristol (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2123 Tavern St Ipswich (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2134 Times Sq SC Sutton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2135 Coney St York (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2171 Tower Wellington Ballymena (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2180 Comm St Hereford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2190 Armada way Plymouth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2190 New George St Plymouth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2214 K St Great Yarmouth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2341 Clarence St Kingston UT (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

2374 Gateway Trowbridge (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2396 Gordan Mitchell Glasgow (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2624 DS1 Mander Wolverhampton (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2643 Geldard Rd Birstall Leeds (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2653 Brewary Quarter Cheltenham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2655 Pride Pk Derby (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2658 Banstead Rd Ewell (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2664 Pasonage RP Leigh (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2665 Tritton Rd Lincoln (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2668 Cyfarthfa RP Merthyr Tydfil Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2670 East RP Maesglas Newport (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2671 Colwich Loop Nottingham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2677 Timber Beach Sunderland (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2682 Bloomfield SC Bangor (Leaseco) Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
2691 Capital SP Leckwith Cardiff	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2695 White Lion RP Dunstable (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2697 Charlestown Rd Halifax (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2707 Ocean Plaza Marine Southport (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2710 Alexandra Park Scotia Tunstall (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2717 Crescent Link Londonderry (Leaseco) Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
2734 GalwayCorrib (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2735 Foyleside SC Londonderry (Freeholdco) Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
2741 The Courts Warren Street Stockport (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2747 Middleway Park Burton on Trent (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

2755 Currock Road Carlisle (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2760 Peel Centre Harborough Barnsley (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2779 Precinct Market Coventry (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2781 Parker St Liverpool (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2782 Commercial Rd Portsmouth (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2784 Western Rd Brighton (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2785 Listergate Nottingham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2786 Brookfield Cheshunt (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2787 CheshuntBrookfield (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2788 Cavendish RP Keighley (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2795 Fosse Pk Leicester (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2900 Mount RP Hull (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2919 Maybrook RP Canterbury (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2922 North SP Denton Manchester (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2929 Row Brook (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
2986 Northumbland St Newcastle (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3232 BRHDSC (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3233 Chichester East Street (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3233 Market P Wokingham (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3242 Buttermarket Ipswich (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3263 Patrick Cork (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3274 Fremlin Walk SC Maidstone (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3294 Bexleyheath Eastside Qtr (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3424 Parishes SC Scunthorpe (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3442 MIDDLESBROUGH LINTHORPE (FREEHOLDCO) LIMITED	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3443 Leeds Briggate (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3480 Bournemouth Comm Rd (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

3628 Litchfield Street Burton Trent (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3669 WinchesterGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3741 ChesterGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3742 BirminghamGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3766 Swindon DO (Freeholdco) Limited	Jersey	3rd Floor, 44 Esplanade, St. Helier, JE4 9WG, Jersey
3845 Broad St Reading (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3927 Coal Rd Seacroft LDS (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
3940 Q Sq Corby (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
4001 ROKO Quintin H Hartington (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
4002 ROKO Wiggington York (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
4003 ROKO Wilford WBrig Nott (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
4004 ROKO Watling Gillingham (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
68UK (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
8088 QST Cardiff (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
8440 NorwichDCWGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
8440 NorwichGH (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
8486 High Gosport (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
9998 AffineStates Freeholdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
9999 DW Estates Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Accrington Express House (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Activator Brands Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Activator Products Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Active Apparel New Corp	United States	Cogency Global Inc. 850 New Burton Road Suite 201, Dover, Kent, 19904
Agapanthus Investco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Alder Propertyco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Alpha Developments Stockport Ltd	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Amara Property Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Amara Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Ancona Holdco	Luxembourg	3, Op d'Schmëtt, L-9964 Huldange
AP Brands Holdings Sdn Bhd	Malaysia	Lot G1.PT.10A Sunway Pyramid Shopping Mall No. 3, Jalan PJS , Malaysia
APAC Sale Group Pte. Ltd	Singapore	7 Straits View, #12-00, Marina One East Tower, Singapore, 018936, Singapore
Auctionco Azurite Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Aviation (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Bellatrix Associates Limited	Isle of Man	Clinch's House, Lord Street, Douglas, Isle of Man, IM99 1RZ, Isle of Man
Bellatrix Overseas Limited	Isle of Man	Clinch's House, Lord Street, Douglas, Isle of Man, IM99 1RZ, Isle of Man
Bellatrix Unlimited	Isle of Man	Clinch's House, Lord Street, Douglas, Isle of Man, IM99 1RZ, Isle of Man
Blackburn Townsmoor RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Boronia Investco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Brands & Fashion	Hong Kong	Unit B, 19/F., Queen's Centre, 58-64 Queen's Road East, Wanchai, Hong Kong
Brands & Fashion N.V.	Belgium	Leopoldstraat, nr. 79, 2800 Mechelen, Belgium
Brands 001 Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Brands Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Brands Holdings Sponsorship Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Brighton NWLK (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
BSL International Limited (t/a Sports Directory UK)	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
BuyInvite Pty Ltd	Australia	24A Victoria Street, Windsor VIC 3181, Australia
C7 TraffPMancity EGym (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Cacifo - Comercio de Artigos de Desportos S.A.	Portugal	Via Central de Milheiros no 121, 4475-334, Frguesia de Milherios, Concelho da Maia, Porto, Portugal
Cafe Clo Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Campri Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Cardinal Investments S.L	Spain	C.C Puerto Venecia, local 84, Trav Jardines Reales 7, 50021, Zaragoza, spain
Carlton Sports Company Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Caspia Investco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
CDS-IP SA	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium
Chester Newgate Eastgate (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Choice 33 Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Choice Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Clothingsites Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
CoventG Shelton St (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Criminal Clothing Ltd.	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Croydon Purley WC (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Cruise Clothing Limited	United Kingdom	Martin House, 184 Ingram Street, Glasgow, Scotland, G1 1DN, United Kingdom
Dahila Investco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Danish Properties Holdco ApS	Denmark	Baltorpbakken 5 2750 Ballerup Denmark, United Kingdom
Donnay International NV	Belgium	Leopoldstraat nr 79, 2800 Mechelen, Belgium
Ebyr (investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Echo Brand Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Eladsnol Strops Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
0004 Junction SC Antrim (Freeholdco) Limited	Luxembourg	2a, rue Nicolas Bove, L-1253 Luxembourg
0003 Boulevard RP Banbridge (Freeholdco) Limited	Luxembourg	2a, rue Nicolas Bove, L-1253 Luxembourg
Epoch Properties Limited	Jersey	First Floor, La Chasse Chambers, St Helier, JE2 4UE, Jersey
Etail Services Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Evans Cycles Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Everlast Australia Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
EVERLAST SPORTS INTERNATIONAL INC	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
Everlast Sports MFG. CORP.	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
Everlast World's Boxing Headquarters Corp	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
Everlast Worldwide Inc	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
FG (AF Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

FG (XXL Finnish Holdings) Oy	Finland	Sähkötie 5, 01510 VANTAA, Finland, Finland
FG (XXL Norwegian Holdings) AS	Norway	Engebrets vei 3, 0275 Oslo, Norway, Norway
FG (XXL Swedish Holdings) AB	Sweden	Box 715, 101 33 STOCKHOLM, Sweden
FG Fitness Ireland (Investco) Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
FG Frasers Group Holdings (Global) Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
FG USA Trade Group Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
FG Webster Florida, Inc.	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
FGFS Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
FGFS No1 Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Firetrap Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Fitness Estates Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Forever Media Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Forever Sports Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Four (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Frasers Group (European Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Frasers Group Asia SDN.BHD.	Malaysia	LEVEL 15-2, BANGUNAN FABER IMPERIAL COURT, JALAN SULTAN ISMAIL, 50250 WILAYAH PERSEKUTUAN, KUALA LUMPUR, Malaysia
Frasers Group F&B JV Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Frasers Group Financial Services Limited	United Kingdom	Express House, Petre Road, Clayton Business Park, Accrington, Lancashire, BB5 5JB, United Kingdom
Frasers Group Loyalty Services Limited	United Kingdom	Express House, Petre Road, Clayton Business Park, Accrington, Lancashire, BB5 5JB, United Kingdom
Frasers Group Trading Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
FRS Estates Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game AR Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game Belong Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game Digital Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Game Digital Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game Digital Solutions Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game Spain Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Game Spain Investments Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Gelert IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Gelert Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Getthelabel.com Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Gieves & Hawkes Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Giulio Fashion Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Giulio Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Giulio Woman Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
GLD Invest (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Golddigga Brands Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Gul IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Gul Watersports Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Heatons (N.I.) Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
Heatons Limited	Ireland	HEATON HOUSE , IDA BUSINESS PARK, WHITESTOWN, TALLAGHT, DUBLIN 24, Ireland
Heaven or Hell Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
High Bromfinch (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
HK Sports & Golf Aktiebolag	Sweden	Eskilstorpsv 7, 269 96, Båstad, Sweden
HOF Ireland Stores Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
HOFCO (INVEST CO) LIMITED	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
HOH (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Holdsport Group (Pty) Ltd	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
Hot Tuna IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

House of Fraser Brands Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
House of Fraser Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
HSCF Bedford House Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Hugo Stores Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
I SAW IT FIRST LIMITED	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Incense Propertyco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
International Brand Management Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
J32 Castleford (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Jack Wills IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Jack Wills Property Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Jack Wills Retail (Ireland) Limited	Ireland	HEATON HOUSE , IDA BUSINESS PARK, WHITESTOWN, TALLAGHT, DUBLIN 24, Ireland
Jack Wills Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
James Lillywhites Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Jersey Holding (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
John Anthony (Swindon) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Juniper Propertyco Holdco Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
Kangol Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Kangol Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Kangol Trustees Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Karrimor IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
KTR Sport (Pty) Ltd	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
La Jolla (UK) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Larch Propertyco Holdco Limited	United Kingdom	C/O Eversheds Sutherland, 4F Montgomery House, Montgomery Street, Belfast, BT1 4NX, United Kingdom
Lillywhites Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Liverpool Church Street (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Liverpool F&B Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Livingston Almondvale RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lonsdale Australia Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lonsdale Boxing Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lonsdale IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lovell Sports (Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lovell Sports Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Lovells SP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
LSL Holdings (LHFH) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Luton Mall (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Luton Mall 2 (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Mall Nominee Four Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Mall Nominee Three Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
ManchTraffordC (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Masters Holders Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Missguided Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Mississippi Manufacturing LLC	United States	1209 Orange Street, Wilmington Newcastle County, Delaware
Moresport Namibia (Pty) Ltd	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
MTA John Anthony (Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
MTPK Investco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Muddyfox IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Muddyfox Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
MySale Group Limited	Jersey	Ogier House, The Esplanade, 44 Esplanade Street, Helier, JE4 9WG, Jersey
MySale Group Trustee Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Nevica IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Newtownabbey (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
NFSK (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
No Fear Brand Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
No Fear International Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
No Fear USA limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
NZ Sale Limited	New Zealand	Level 1, Chartered Accountants House, 50 Customhouse Quay , Wellington, 6011, New Zealand
Octo TPWheels3 (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Olympus Ventures Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Overgate Dundee (Scot) (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Ozsale Pty Limited	Australia	24A Victoria Street, Windsor VIC 3181, Australia
OzSale SDN BHD	Malaysia	24A Victoria Street, Windsor VIC 3181, Australia
PDL SLZ (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Performance Brands (Pty) Ltd	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
Post Wheels1 (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Prevu IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Project Oxygen Bidco (Pty) Ltd	South Africa	MUTUALPARK, JAN SMUTS DRIVE, PINELANDS, 7405, Western Cape
Project Oxygen Holdco (Pty) Ltd	South Africa	MUTUALPARK, JAN SMUTS DRIVE, PINELANDS, 7405, Western Cape
Propertyco (Studio) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Psyche Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Puffa IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Queensberry Boxing IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
R. D. Scott Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Redwood Propertyco Holdco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Republic IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Republic.com Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Retail Services (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Romirrak Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Rotherham Parkgate SC (FreeholdCo) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
RugbyAlpha (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Runnel Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
S and R Holdco Proprietary Limited	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
S&B Brands Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Scotts SpotProp (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SD Equestrian Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SDB2 S.A.	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium
SDI 2300 COLLINS LLC	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
SDI 735 COLLINS LLC	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
SDI Airport Logistics Park Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
SDI CORRIB SHOPPING CENTRE LIMITED	Ireland	HEATON HOUSE , IDA BUSINESS PARK, WHITESTOWN, TALLAGHT, DUBLIN 24, Ireland
SDI Henry St Debs Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
SDI Holdings USA, Inc	United States	CORPORATION TRUST CENTER 1209 ORANGE ST, WILMINGTON, New Castle, DE, 19801
SDI Malta Holdco Limited	Malta	Level 1, LM Complex, Brewery Street , Zone 3 Central Business District , Birkirkara, CBD3040, Malta
SDI Properties (USA) Inc.	United States	1209 Orange Street, Wilmington Newcastle County, Del-aware
SDI Property (Bitburg) B.V.	Netherlands	Van Konijnenburgweg 45,, 4672PL , Bergen op Zoom, Netherlands
SDI Property (Europe) BV	Netherlands	Van Konijnenburgweg 45, 4612PL , Bergen op Zoom, Netherlands
SDI Property US Inc	United States	Corporation Trust Centre, 1209 Orange Street, Wilming-ton, New Castle, 19801
SDI Sports Group Americas, LLC	United States	735 Collins Avenue, 2nd Floor, Miami Beach, Florida 33139
SDI Ventures LLC	United States	1209 Orange Street, Wilmington Newcastle County, Delaware
SDIL S.A.	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium

Shelflife (Pty) Ltd	South Africa	THE MILL HOUSE, 1 CANTERBURY STREET, CAPE TOWN, 8001, South Africa
Sienna Dining Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SingSale Pte. Ltd	Singapore	7 Straits View, #12-00, Marina One East Tower, Singapore, 018936, Singapore
Ski and Outdoor Warehouse Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Skins IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Slazenger Carlton (Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Slazengers Australia Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Slazengers Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Smith And Brooks Group Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Smith And Brooks Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SNO Sport Vertriebs GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sofa.com Bidco Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sofa.com Ltd	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sondico IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sport Eybl & Sports Experts Logistikbetriebs GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sport Eybl Holding GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sportmaster Danmark ApS	Denmark	Baltorpbakken 5, 2750 Ballerup, Denmark
Sports Direct (Singapore) Pte.Ltd	Singapore	182 Cecil Street, #23-02, Frasers Tower, Singapore, 069547, Singapore
Sports Direct Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sports Direct International Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sports Direct International Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SPORTS DIRECT MALAYSIA SDN. BHD.	Malaysia	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor, Malaysia
Sports Direct Spain S.L.U	Spain	Centro Comercial Puerto Venecia, Local 84, Travesía de los Jardines Reales nº 7, 50021, Zaragoza , Spain
Sports World International Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SportsDirect (Iceland) ehf	Iceland	Skogarlind 2, 201, Kopavogur, Iceland

Sportsdirect.com (Asia) Limited	Hong Kong	Unit 1903B & 1905, Exchange Tower,, 33 Wang Chiu Road, Kowloon Bay, Kowloon, Hong Kong
Sportsdirect.com (Shanghai) Limited	China	Room 315, 3rd Floor Building 2, No 239 Gang'ao Road, China (Shanghai) Pilot Free Zone, Shanghai, China
Sportsdirect.com Austria GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sportsdirect.com Belgium SA	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium
Sportsdirect.com Bulgaria EOOD	Bulgaria	Sofia 1000, Sredets region, 14 Tsar Osvoboditel Blvd., floor, Bulgaria
Sportsdirect.com Cyprus Limited	Cyprus	Miltiades Stylianou 34B, Shop 2, 8577 Tala, Paphos, Cyprus
Sportsdirect.com Czech Republic s.r.o.	Czech Republic	Prague 1 - Nove Mesto, Na Porici 1079/3a, 100 00, Czech Republic
Sportsdirect.com Fitness Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sportsdirect.com France	France	Zac des Copistes, Boulevard du Havre, 95220, Herblay, France
Sportsdirect.com Hungary Korlátolt Felelősségű Társaság	Hungary	H-1053 Budapest, Karolyi Mihaly utca 12, Hungary
Sportsdirect.com Immobilien GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sportsdirect.com Malta Limited	Malta	Level 1, LM Complex, Brewery Street, Zone 3 Central Business District, Birkirkara CBD , 3040, Malta
Sportsdirect.com Poland S.P. Z.o.o.	Poland	ul. Skladowa 5, 61-897, Poznań, Poland
Sportsdirect.com PTY Ltd	Australia	c/o Norton Rose Fulbright, Level 6, 60 Martin Place, Sydney NSW 2000, Australia
Sportsdirect.com Retail (Europe) SA	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium
Sportsdirect.com Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Sportsdirect.com Romania SRL	Romania	: Bucharest, 6L Iuliu Maniu Blvd. building Campus 6.1., 2nd floor, office 250ResCowork07, district 6, Romania
Sportsdirect.com Slovakia s.r.o.	Slovakia	Vysoka 2/B, 81106, Bratislava, Slovakia
Sportsdirect.com Switzerland A.G.	Switzerland	Zeughausgasse 27, 3011 Bern, Switzerland
Sportsdirect.com Vienna North GmbH	Austria	Flugplatzstraße 30, 4600, Wels, Austria
Sportsdirect.comSLVN d.o.o.	Slovenia	Planjava 4, 1236 Trzin, Slovenia
SSG Sport GmbH	Germany	Vornholzstr. 48, 94036, Passau, Germany
Sterling Resources (Holdings) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Stirlings (Argyle Street) Limited	United Kingdom	Martin House, 184 Ingram Street, Glasgow, G1 1DN, United Kingdom
Straub Corporation Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Studio Retail Financial Services Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Studio Retail Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Studio Retail Trading Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
SWimmo Eupen SPRL	Belgium	Parc Industriel, Avenue Ernest, Solvay 29 1480 Saintes, Belgium
Table Tennis Pro Europe Ltd	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
TB Lobster (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Tessuti (Ireland) Limited	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
Tessuti Group Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Tessuti Ltd	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Tessuti Property Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Tessuti Retail Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Tessuti Stores Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
TFCH (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Thackerays (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
The Antigua Group Inc	United States	Incorp Services INC, 3773 Howard Hughes PKWY STE 500S
THE FLANNELS GROUP (ROI) LIMITED	Ireland	Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin, Ireland, D24E932, Ireland
The Flannels Group Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
The Mall (Luton) General Partner Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
The Watch Shop B.V.	Netherlands	Units 55-58, Sutton Business Park, Sutton Park Avenue, Earley, Reading, RG6 1AZ
The Watch Shop Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Topaz MWheels2 (Leaseco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Topgrade Sportswear Holdings Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Topgrade Sportswear Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
TS (Investco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Twin Sport Holding B.V.	Netherlands	Kuipersweg 37, 3449JA Woerden, Netherlands
Tymit Consumer Services Ltd	United Kingdom	5 Merchant Square, London, England, W2 1DP

Tymit Financial Services Ltd	United Kingdom	5 Merchant Square, London, England, W2 1DP
Tymit Labs SL	Spain	Calle Fortuny 19, Bajo Izquierda, 28010 Madrid, Spain
TYMIT LTD	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Universal Cycles Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
USA Pro IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
USC IP Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
USFRS Estates (Holdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Van Mildert (Lifestyle) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Voodoo Dolls Brand Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Wareshop2 Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Wareshop3 Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Warrnambool Limited	Ireland	HEATON HOUSE, IDA BUSINESS PARK, WHITESTOWN, TALLAGHT, DUBLIN 24, Ireland
Waterline Angling Products Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
West System Norge AS	Norway	Strømsveien 245, 0668 Oslo
WHCO Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Wholesale Bicycles (EU) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Wholesale Bicycles (UKROW) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Wigan Robin Park RP (Freeholdco) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
WIT Invest (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Woodlandslove (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
XCM (Invest Co) Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
XXL AS	Norway	Strømsveien 245, 0668 Oslo, Norway
XXL Europe GMBH	Switzerland	Strømsveien 245, 0668 Oslo, Norway
XXL Grossist Norge AS	Norway	Strømsveien 245, 0668 Oslo, Norway
XXL Sport & Vildmark AB	Sweden	Strømsveien 245, 0668 Oslo, Norway
XXL Sport & Villmark AS	Norway	Strømsveien 245, 0668 Oslo, Norway
XXL Sports & Outdoor OY	Finland	Strømsveien 245, 0668 Oslo, Norway
Yeomans Outdoors Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Zaparoh Sp. z.o.o	Poland	ul. Żernicka 22, Robakowo, 62-023, Gądki, Poland
Zee & Co Group Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom

Zee & Co Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Zee & Co Online Limited	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
The Mall (Luton) Limited Partnership	United Kingdom	Unit A, Brook Park East, Shirebrook, NG20 8RY, United Kingdom
Section 2 – Subsidiaries of the Further Control Acquiring Parties		
Ashleigh Property Holdings Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, England, SL1 8DF
Hickman Properties Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, England, SL1 8DF
Locked In Music Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Bucks, United Kingdom, SL1 8DF
Mash (Timber Street) Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, England, SL1 8DF
MASH Alpha Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, SL1 8DF
MASH Miami Topco Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, United Kingdom, SL1 8DF
Mash Miami Inc	United States	515 E Las Olas Blvd Ste 1200 Fort Lauderdale, FL, 33301-4249 United States
MCGROVE DEVELOPMENTS LIMITED	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, United Kingdom, SL1 8DF
MCGROVE DEVELOPMENTS TOPCO LIMITED	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, United Kingdom, SL1 8DF
MCGROVE INC	United States	16192 Coastal Highway, Lewes, Delaware 19958
MCGROVE 2 INC	United States	16192 Coastal Highway, Lewes, Delaware 19958
MCGROVE NEWCO LIMITED	United Kingdom	Grenville Court Britwell Road, Burnham, Slough, Buckinghamshire, United Kingdom, SL1 8DF
MCGROVE NEWCO 2 LIMITED	United Kingdom	Grenville Court Britwell Road, Burnham, Slough, Buckinghamshire, United Kingdom, SL1 8DF
O A Industries Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, United Kingdom, SL1 8DF
Praise Music Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Bucks, United Kingdom, SL1 8DF
St James Holdings Limited	United Kingdom	Grenville Court, Britwell Road, Burnham, Buckinghamshire, England, SL1 8DF

ANNEX 2

PERSONS ACTING JOINTLY WITH HUGO BOSS

Company Name	Registered Office	Country
HUGO BOSS International B.V.	Amsterdam	Netherlands
HUGO BOSS Netherlands B.V.	Amsterdam	Netherlands
HUGO BOSS Internationale Beteiligungs-GmbH	Metzingen	Germany
HUGO BOSS USA, Inc	New York, NY	USA
HUGO BOSS Cleveland Inc.	New York, NY	USA
HUGO BOSS Fashion Inc.	New York, NY	USA
HUGO BOSS Florida, Inc.	New York, NY	USA
HUGO BOSS Licensing Inc.	New York, NY	USA
HUGO BOSS Retail Inc.	New York, NY	USA
HUGO BOSS China Retail Co. Ltd.	Shanghai	China
HUGO BOSS UK Limited	London	United Kingdom
HUGO BOSS Mexico S.A. de C.V.	Mexico-City	Mexico
HUGO BOSS Lotus Hong Kong Ltd.	Hongkong	China
HUGO BOSS Ticino S.A.	Coldrerio	Switzerland
HUGO BOSS Hong Kong Ltd.	Hongkong	China
HUGO BOSS Benelux B.V. y CIA S.C	Madrid	Spain
HUGO BOSS Canada, Inc.	Toronto	Canada
HUGO BOSS France SAS	Paris	France
HUGO BOSS AL FUTTAIM UAE TRADING L.L.C.	Dubai	United Arab Emirates
HUGO BOSS Textile Industry Ltd.	Izmir	Turkey
HUGO BOSS do Brasil Ltda.	São Paulo	Brazil
HUGO BOSS Benelux B.V.	Amsterdam	Netherlands
HUGO BOSS Middle East FZ-LLC	Dubai	United Arab Emirates
HUGO BOSS (Schweiz) AG	Zug	Switzerland
HUGO BOSS Magazacilik Ltd. Sti.	Izmir	Turkey
HUGO BOSS Holdings Pty. Ltd.	Preston	Australia
HUGO BOSS Italia S.p.A.	Milano	Italy
HUGO BOSS Portugal & Companhia	Lisboa	Portugal
HUGO BOSS Shoes & Accessories Italia S.p.A.	Morrovalle	Italy
HUGO BOSS Scandinavia AB	Stockholm	Sweden
HUGO BOSS Nordic ApS	Copenhagen	Denmark
HUGO BOSS Australia Pty. Ltd.	Preston	Australia
HUGO BOSS Hellas LLC	Athens	Greece
HUGO BOSS (Macau) Co. Ltd.	Macau	China
HUGO BOSS Belgium BVBA	Antwerp	Belgium
HUGO BOSS Ireland Limited	Dublin	Ireland
HUGO BOSS Korea Ltd.	Seoul	Republic of South Korea
HUGO BOSS Guangdong Trading Co. Ltd.	Guangzhou	China
HUGO BOSS Vermögensverwaltungs GmbH & Co. KG	Metzingen	Germany
HUGO BOSS Thailand Ltd.	Bangkok	Thailand
HUGO BOSS Stiftung gGmbH	Metzingen	Germany
Lotus (Shenzhen) Commerce Ltd. Shenzhen, China	Shenzen	China

HUGO BOSS Finland OY	Helsinki	Finland
HUGO BOSS South East Asia PTE.LTD.	Singapore	Singapore
Salam Stores HUGO BOSS WLL	Doha	Quatar
ROSATA Grundstücks-Vermietungsgesellschaft mbH & Co. Objekt Dieselstraße KG	Metzingen	Germany
HUGO BOSS Shoes & Accessories Poland Sp. z o.o.	Radom	Poland
YOURDATA HB DIGITAL CAMPUS, Unipessoal, Lda.	Porto	Portugal
HUGO BOSS Holding Sourcing S.A.	Coldrerio	Switzerland
HUGO BOSS Malaysia SDN. BHD.	Kuala Lumpur	Malaysia
HUGO BOSS Estonia OÜ	Tallinn,	Estonia
Eightyards GmbH	Metzingen	Germany
HUGO BOSS Beteiligungsgesellschaft mbH	Metzingen	Germany
HUGO BOSS Latvia SIA.	Riga	Latvia
GRAMOLERA Grundstücks-Vermietungsgesellschaft Objekt Ticino mbH	Metzingen	Germany
Gretana Grundstücks-Vermietungsgesellschaft mbH & Co. Objekt D 19 KG	Grünwald	Germany
HUGO BOSS New Zealand Ltd.	Auckland	New Zealand
HUGO BOSS Belgium Retail BVBA	Antwerp	Belgium
HUGO BOSS Japan K.K.	Tokio	Japan
HUGO BOSS Benelux Retail B.V.	Amsterdam	Netherlands

ANNEX 3 SHARE PURCHASE AGREEMENTS

Trade date	**Number of HUGO BOSS Shares subject to put option**	**Strike price per HUGO BOSS Share** (EUR)	**Option premium per HUGO BOSS-Share** (EUR)	**Consideration agreed**
11 December 2025	6,800	34.00	0.750	33.250
12 December 2025	3,500,000	36.00	2.900	33.100
17 December 2025	3,500,000	38.00	7.160	30.840
17 December 2025	3,500,000	36.00	3.923	32.077
05 January 2026	865,000	34.00	0.110	33.890
09 January 2026	1,900,000	34.00	0.070	33.930
12 January 2026	735,000	34.00	0.080	33.920
19 January 2026	1,400,000	32.00	0.260	31.740
22 January 2026	5,100	32.00	0.550	31.450
22. January 2026	694,900	32.00	0.550	31.450
16 February 2026	700,000	36.00	0.110	35.890
16 February 2026	87,500	32.00	0.160	31.840
18 February 2026	2,300	32.00	0.160	31.840
25 March 2026	52,500	34.00	0.260	33.740
26 March 2026	215,000	34.00	0.260	33.740
15 May 2026	30,000	36.00	0.350	35.650
15 May 2026	9,700	36.00	0.350	35.650
15 May 2026	21,100	36.00	0.360	35.640
15 May 2026	45,300	36.00	0.750	35.250
15 May 2026	700,000	36.00	3.050	32.950
15 May 2026	700,000	36.00	0.020	35.980
15 May 2026	700,000	36.00	0.050	35.950
29 May 2026	43,200	36.00	0.750	35.250
01 June 2026	317,600	36.00	1.300	34.700
03 June 2026	116,400	36.00	1.350	34.650
03 June 2026	12,000	36.00	1.400	34.600

03 June 2026	254,000	36.00	1.284	34.716
05 June 2026	6,300	36.00	0.600	35.400
05 June 2026	3,000	36.00	0.650	35.350
05 June 2026	85,000	36.00	0.550	35.450
08 June 2026	5,000	36.00	0.490	35.510
08 June 2026	535,700	36.00	0.400	35.600
08 June 2026	159,300	36.00	0.350	35.650
08 June 2026	20,000	36.00	0.350	35.650
09 June 2026	101,700	36.00	0.600	35.400
09 June 2026	350,000	36.00	0.550	35.450
09 June 2026	200	38.00	4.600	33.400
09 June 2026	1,400,000	36.00	0.420	35.580
09 June 2026	248,300	36.00	0.470	35.530
09 June 2026	1,400,000	36.00	0.340	35.660
09 June 2026	542,500	36.00	0.094	35.906
Total/ highest strike price / highest consideration agreed	**24,970,400**	**38.00**	**-**	**35.980**

ANNEX 4

CONFIRMATION OF FINANCING

BNP PARIBAS

Die Bank
für eine Welt
im Wandel

NON-BINDING ENGLISH TRANSLATION

BNP Paribas · Senckenberganlage 19 · 60325 Frankfurt am Main

Frasers Group plc
Unit A, Brook Park East
Shirebrook, NG20 8RY
United Kingdom

Frankfurt am Main, 24 June 2026

Cash confirmation pursuant to Sec. 13 para. 1 sent. 2 of the German Securities Acquisition and Takeover Act (*Wertpapiererwerbs- und Übernahmegesetz – WpÜG*) regarding the voluntary public takeover offer of Frasers Group plc, Shirebrook, to the shareholders of HUGO BOSS AG, Metzingen, for the acquisition of all shares in HUGO BOSS AG not directly held by Frasers Group plc against payment of a cash consideration of EUR 38.00 per share in HUGO BOSS AG

Dear Madam or Sir,

BNP Paribas S.A. Niederlassung Deutschland is a branch of BNP Paribas S.A., a stock corporation under French law, and a branch within the meaning of Sec. 53b para. 1 sent. 1 of the German Banking Act (*Kreditwesengesetz – KWG*), which is registered in the commercial register of the Local Court (*Amtsgericht*) of Frankfurt am Main, Germany, under number HRB 40950. BNP Paribas S.A. Niederlassung Deutschland is an investment services enterprise independent of Frasers Group plc within the meaning of Sec. 13 para. 1 sent. 2 of the German Securities Acquisition and Takeover Act.

We hereby confirm pursuant to Sec. 13 para. 1 sent. 2 of the German Securities Acquisition and Takeover Act that Frasers Group plc has taken all measures necessary to ensure that it has at its disposal the necessary means to fully perform the aforementioned public takeover offer at the time the claim for cash payment will be due.

We agree to the publication of this confirmation in the offer document relating to the aforementioned public takeover offer pursuant to Sec. 11 para. 2 sent. 3 no. 4 of the German Securities Acquisition and Takeover Act.

Yours faithfully,

BNP Paribas S.A. Niederlassung Deutschland

[signature]	*[signature]*
David Hofmann	Christian Schwarzmüller
Managing Director	*Managing Director*
Co-Head Advisory Germany & Austria	*Co-Head Advisory Germany & Austria*